

Appendix B: Contract Values for GC Strategies, Dalian and Coradix

In support of the Committee's review of the Office of the Auditor General (OAG) Report 1-ArriveCAN, please find attached the number and value of contracts with GC Strategies and Coredal (from January 1, 2011 to February 16, 2024 in Annex 1) and Dalian, Coradix, as well as Dalian and Coradix in Joint Venture (from January 1, 2011 to March 4, 2024 in Annex 2).

As the committee is aware, the Access to Information Act requires that departments and agencies proactively publish all contracts and amendments over \$10,000 in electronic form. The Open Government Portal came into effect in 2017, which is where departments are now required to provide this information. Further, proactive publication for contracts on the Open Government Portal is reported quarterly, excludes contracts \$10,000 and under, and would not include those contracts that may not have been published or disclosed for reasons consistent with the Access to Information Act.

In light of recent studies and findings, to facilitate understanding and support greater transparency on government contracts with suppliers of interest, the Comptroller General of Canada requested that Deputy Heads of federal organizations subject to the Directive on the Management of Procurement (active organizations listed under Schedules I, I.1 and II of the Financial Administration Act) submit information on all contracts with GC Strategies, Coredal Systems Consulting, Dalian, Coradix, as well as Dalian and Coradix in Joint Venture since January 1, 2011.

Departments and agencies were further directed to ensure that all contracts and amendments over \$10,000 were proactively published on the [open government portal](#) in accordance with the [Guide to the Proactive Publication of Contracts](#). Departments and agencies were asked to undertake a review of their institutions' proactive publications of contract data for completeness and accuracy by Friday, June 7, 2024. As part of this review, two organizations noted the need to correct data associated with GC Strategies, which was previously submitted to the Comptroller General increasing the total number of contracts from 118 to 120, and the total value from \$107.7M to \$107.8M.

All active federal organizations subject to the Directive on the Management of Procurement responded to these requests. In terms of the information, it is important to note:

- The responding organizations are accountable for providing complete and accurate records. TBS has not validated the completeness nor the accuracy of the data.
- Crown Corporations are not subject to the Directive on the Management of Procurement and thus fell outside the scope of these requests.
- Contracts are defined in accordance with the Policy on the Planning and Management of Investments. Information concerning potential arrangements beyond those to procure goods, services, or construction that include a payment or other consideration were not covered in the requests.
- Consistent with the TB Directive on Service and Digital, departments and agencies are responsible for establishing, implementing, and maintaining retention periods for

information and data, as appropriate, according to format. Library and Archives Canada recommends that financial information of business value, including contracts, be maintained for 6 fiscal years after the end of the fiscal year after the end of the life of the asset or end of contract. Given the over 13-year span of the review (since January 1, 2011), this could have an impact on the availability of information for contracts beyond the recommended retention period.

- Contract values may not represent the actual firm commitment or expenditures against the contract.

Annex 1 – Contracts with GC Strategies and Coredal

Table 1: Summary of data (period of January 1, 2011-February 16, 2024)

	Supplier	Number of Contracts	Total Value of Contracts
1	GC Strategies	105	\$100.3M
2	Coredal	15	\$7.5M
	Total	120	\$107.8M

Table 2: Contract Values by Contracting Departments

	GC Strategies	Number of Contracts	Total Value of Contracts
1	Public Services and Procurement Canada as a department and as a common service provider (see Table 3 on page 2 for PSPC breakdown)	7	\$59,904,530
2	Treasury Board of Canada Secretariat	10	\$9,970,676
3	Innovation, Science and Economic Development Canada	9	\$6,510,719
4	Natural Sciences and Engineering Research Council of Canada / Social Sciences and Humanities Research Council of Canada	4	\$6,226,160
5	Agriculture and Agri-Food Canada	3	\$4,610,400
6	Employment and Social Development Canada	3	\$3,132,343
7	National Defence	11	\$2,116,451
8	Invest in Canada Hub	7	\$2,106,546
9	Infrastructure Canada	2	\$1,172,149
10	Natural Resources Canada	3	\$827,933
11	Global Affairs Canada	10	\$741,919
12	Fisheries and Oceans Canada	5	\$659,468
13	Office of the Secretary to the Governor General	3	\$630,681
14	Environment and Climate Change Canada	5	\$371,218
15	Courts Administration Service	4	\$258,716
16	Public Safety Canada	1	\$198,710
17	Transport Canada	4	\$179,400
18	Health Canada	2	\$143,623
19	Department of Justice Canada	1	\$105,784
20	Indigenous Services Canada	1	\$105,090
21	Office of the Superintendent of Financial Institutions Canada	1	\$99,666
22	Parks Canada	1	\$82,207
23	Library and Archives Canada	1	\$55,224

24	Statistics Canada	2	\$47,460
25	Office of the Chief Electoral Officer	1	\$39,999
26	Federal Economic Development Agency for Southern Ontario	2	\$24,860
27	Canada Revenue Agency	1	\$20,486
28	Canadian Nuclear Safety Commission	1	\$0*
	Subtotal GC Strategies	105	\$100,342,418
	Coredal		
1	Public Services and Procurement Canada as a department	1	\$3,485,370
2	Transport Canada	7	\$2,705,994
3	Natural Resources Canada	3	\$915,074
4	Agriculture and Agri-Food Canada	1	\$282,500
5	Privy Council Office	2	\$48,590
6	Innovation, Science and Economic Development Canada	1	\$24,905
	Subtotal Coredal	15	\$7,462,433
	Total GC Strategies and Coredal	120	\$107,804,851

*Canadian Nuclear Safety Commission cancelled contract via an amendment, so net total value of contract is zero.

Table 3: Breakdown of PSPC Contracts

Contracts with GC Strategies			
	Funding Department	Number of Contracts	Total Value of Contracts
1	Canada Border Services Agency	4	\$56,362,699
2	Department of National Defence	1	\$2,148,651
3	Treasury Board Secretariat	1	\$1,368,203
4	Public Services and Procurement Canada	1	\$24,977
	Total: 7 Contracts	7	\$59,904,530
Contracts with Coredal			
	Funding Department	Number of Contracts	Total Value of Contracts
1	Public Services and Procurement Canada	1	\$3,485,370
	Total: 1 Contract	1	\$3,485,370

Annex 2 – Contracts with Dalian and Coradix

Table 1: Summary of data (period of January 1, 2011 – March 4, 2024)

	Supplier	Number of Contracts	Total Value of Contracts
1	Dalian Enterprises	445	\$127,807,856
2	Coradix Technolgy Consulting	541	\$596,779,951
3	Dalian Enterprises and Coradix Technology Consulting, in Joint Venture	122	\$189,503,558
	Total	1,108	\$914,091,366

Table 2: Contract Values by Departments:

	Dalian Enterprises	Number of Contracts	Total Value of Contracts
1	Shared Services Canada	187	\$55,561,532
2	Indigenous Services Canada	16	\$40,494,275
3	Crown-Indigenous Relations and Northern Affairs Canada	18	\$16,872,503
4	National Defence	22	\$2,834,473
5	Agriculture and Agri-Food Canada	3	\$2,059,560
6	Correctional Service Canada	9	\$1,811,575
7	Employment and Social Development Canada	4	\$1,438,481
8	Fisheries and Oceans Canada	35	\$1,308,360
9	Office of the Chief Electoral Officer	2	\$931,792
10	Public Services and Procurement Canada (as a department)	9	\$688,343
11	Canada Revenue Agency	6	\$546,184
12	Canadian Heritage	16	\$401,777
13	Natural Resources Canada	5	\$358,439
14	Public Safety Canada	14	\$314,430
15	Health Canada	12	\$311,710
16	Environment and Climate Change Canada	13	\$283,155
17	Statistics Canada	5	\$239,302
18	Department of Finance Canada	1	\$216,351
19	Infrastructure Canada	1	\$182,802
20	Office of the Privacy Commissioner of Canada	20	\$160,079
21	Parks Canada	7	\$140,872
22	Canadian Food Inspection Agency	3	\$122,734
23	Transport Canada	8	\$119,807

24	Public Service Commission of Canada	2	\$91,270
25	Canadian Nuclear Safety Commission	5	\$68,473
26	National Research Council Canada	9	\$57,735
27	Treasury Board of Canada Secretariat	2	\$49,655
28	Administrative Tribunals Support Service of Canada	1	\$44,851
29	Immigration, Refugees and Citizenship Canada	1	\$36,689
30	Financial Consumer Agency of Canada	4	\$31,704
31	Impact Assessment Agency of Canada	1	\$22,000
32	Office of the Public Sector Integrity Commissioner of Canada	2	\$4,271
33	Department of Justice Canada	1	\$2,335
34	Public Health Agency of Canada	1	\$337
	Subtotal - Dalian Enterprises	445	\$127,807,856
	Coradix Technology Consulting		
1	National Defence	69	\$124,443,200
2	Office of the Chief Electoral Officer	70	\$82,978,386
3	Global Affairs Canada	64	\$57,103,887
4	Immigration, Refugees and Citizenship Canada	6	\$44,074,532
5	Transport Canada	20	\$39,472,487
6	Infrastructure Canada	8	\$38,617,646
7	Indigenous Services Canada	13	\$36,435,026
8	Canada Border Services Agency	9	\$24,681,303
9	Shared Services Canada	16	\$22,926,932
10	Innovation, Science and Economic Development Canada	43	\$22,804,839
11	Correctional Service Canada	13	\$16,961,662
12	Royal Canadian Mounted Police	4	\$15,897,644
13	Health Canada	16	\$12,784,938
14	Crown-Indigenous Relations and Northern Affairs Canada	15	\$12,330,567
15	Employment and Social Development Canada	10	\$6,771,286
16	Statistics Canada	17	\$6,639,425
17	Natural Resources Canada	8	\$4,006,587
18	Environment and Climate Change Canada	7	\$3,420,523
19	Natural Sciences and Engineering Research Council of Canada / Social Sciences and Humanities Research Council of Canada	12	\$3,330,063
20	Financial Consumer Agency of Canada	3	\$2,516,979
21	Agriculture and Agri-Food Canada	1	\$2,429,500
22	Fisheries and Oceans Canada	8	\$2,225,240
23	Office of the Privacy Commissioner of Canada	17	\$2,072,034
24	Department of Justice Canada	3	\$1,883,074

25	Office of the Commissioner for Federal Judicial Affairs Canada	11	\$1,279,351
26	Public Health Agency of Canada	13	\$1,056,647
27	Public Services and Procurement Canada (as a department)	9	\$898,821
28	Courts Administration Service	3	\$791,374
29	Office of the Superintendent of Financial Institutions Canada	3	\$783,938
30	National Research Council Canada	4	\$662,150
31	Public Service Commission of Canada	1	\$651,735
32	Financial Transactions and Reports Analysis Centre of Canada	3	\$599,363
33	Library and Archives Canada	2	\$571,967
34	Canadian Nuclear Safety Commission	2	\$511,463
35	Military Grievances External Review Committee	7	\$379,193
36	Office of the Information Commissioner of Canada	6	\$369,626
37	Canadian Heritage	2	\$342,617
38	Impact Assessment Agency of Canada	1	\$249,000
39	Immigration and Refugee Board of Canada	2	\$224,247
40	Veterans Affairs Canada	1	\$131,848
41	Treasury Board of Canada Secretariat	4	\$103,632
42	Military Police Complaints Commission of Canada	1	\$81,750
43	Privy Council Office	3	\$65,447
44	Civilian Review and Complaints Commission for the RCMP	2	\$41,810
45	Canadian Food Inspection Agency	2	\$30,962
46	Invest in Canada Hub	1	\$30,510
47	Transportation Safety Board of Canada	1	\$24,696
48	Office of the Auditor General of Canada	1	\$24,691
49	Public Safety Canada	1	\$21,188
50	Canadian Radio-television and Telecommunications Commission	1	\$20,344
51	Canada Revenue Agency	1	\$16,944
52	Office of the Commissioner of Official Languages	1	\$6,877
	Subtotal - Coradix Technology Consulting	541	\$596,779,951
	Dalian Enterprises and Coradix Technology Consulting, in Joint Venture		
1	Immigration, Refugees and Citizenship Canada	7	\$48,716,556
2	Canada Border Services Agency	4	\$42,361,745
3	Shared Services Canada	5	\$22,072,121
4	Natural Resources Canada	6	\$18,362,832
5	Correctional Service Canada	4	\$14,314,191

6	Royal Canadian Mounted Police	74	\$12,787,635
7	Employment and Social Development Canada	4	\$10,622,022
8	Transport Canada	2	\$8,812,868
9	National Defence	2	\$4,379,003
10	Indigenous Services Canada	2	\$3,047,335
11	Agriculture and Agri-Food Canada	1	\$2,393,340
12	Global Affairs Canada	1	\$807,950
13	Innovation, Science and Economic Development Canada	7	\$692,277
14	Privy Council Office	3	\$133,683
	Subtotal - Dalian Enterprises and Coradix Technology Consulting, in Joint Venture	122	\$189,503,558
	Total Value	1,108	\$914,091,366