



April 29, 2022

Ms. Erica Pereira
Clerk of the Committee
Standing Committee on Foreign Affairs
and International Development
House of Commons
131 Queen Street, 6th Floor
Ottawa, Ontario K1A 0A6

Dear Ms. Pereira:

Pursuant to the Committee's motion adopted on April 4, 2022, regarding the provision of documents pertaining to the study of vaccine equity and intellectual property rights, please find attached the requested documents from Innovation, Science and Economic Development Canada.

The Department applied redactions for commercially sensitive information and personal information. As well, the Department conducted third-party consultations to permit the release of information to the Committee.

To the best of our knowledge, Innovation, Science and Economic Development Canada has now provided all documents within the scope of the motion passed by the Committee.

Sincerely,

Ana Maia
Corporate Secretary

Attachments



Le 29 avril 2022

Madame Erica Pereira
Greffière du Comité
Comité permanent des affaires étrangères
et du développement international
Chambre des communes
131, rue Queen, 6^e étage
Ottawa (Ontario) K1A 0A6

Madame,

Conformément à la motion du Comité adoptée le 4 avril 2022 concernant la production de documents relatifs à l'étude de l'équité vaccinale et des droits de propriété intellectuelle, veuillez trouver ci-joint les documents demandés à Innovation, Sciences et Développement économique Canada.

Le Ministère a caviardé des renseignements commercialement sensibles et des informations personnelles. De plus, le Ministère a mené des consultations avec des tiers afin de permettre la communication de renseignements au Comité.

À notre connaissance, Innovation, Sciences et Développement économique Canada a maintenant fourni tous les documents dans le cadre de la motion adoptée par le Comité.

Veuillez agréer, Madame, mes sincères salutations.

Ana Maia
Secrétaire générale

Pièces jointes

Vervloet, Tania (ISED/ISDE)

From: [REDACTED]@its.jnj.com>
Sent: December 6, 2021 10:19 AM
To: Kennedy, Simon (he; him; his | il; le; lui) (ISED/ISDE); simon.kennedy
Cc: Choueiri, Charbel (ISED/ISDE)
Subject: INFORM: CAMR Follow Up
Attachments: CAMR Issue Note 02Dec21 f.docx; J&J Position on COVID-19 and Intellectual Property Rights October 2021 FINAL.pdf; JSC COVID-19 Infographic_v17.0_10.18.21.pdf

Deputy Minister

Following up to the discussion with [REDACTED] on Wednesday,

Providing some information in case its helpful:



Let me know if anything else needed.



**Pages 2 to / à 8
are withheld pursuant to section
sont retenues en vertu de l'article**

20(1)(b)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

**Pages 9 to / à 16
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de la Loi sur l'accès à l'information**

Vervloet, Tania (ISED/ISDE)

From: Schaan, Mark (he, him | il, lui) (ISED/ISDE)
Sent: December 9, 2021 9:57 AM
To: [REDACTED]
Cc: Bilodeau, Francis (ISED/ISDE); Cundell, Shelley (ISED/ISDE)
Subject: RE: INFORM: CAMR Follow Up

Hi [REDACTED] (moving others to bcc),

Great to have a chance to work together again! Have cc'ed my office, but perhaps we get a chat on the books tomorrow to try and lay out some early landing zones/elements? Thanks,

m.

Mark Schaan (he | him / il)

Associate Assistant Deputy Minister
 Strategy and Innovation Policy Sector
 Innovation, Science and Economic Development Canada / Government of Canada
 Mobile: 613-793-6564 E-mail: mark.schaan@ised-isde.gc.ca

Sous-ministre adjoint délégué
 Secteur des stratégies et politiques d'innovation Innovation, Sciences et Développement économique Canada /
 Gouvernement du Canada
 Cellulaire: 613-793-6564 Courriel: mark.schaan@ised-isde.gc.ca

-----Original Message-----

From: Kennedy, Simon (ISED/ISDE) <Simon.Kennedy@ised-isde.gc.ca>
Sent: December 9, 2021 7:05 AM
To: [REDACTED]@its.jnj.com>
Cc: Choueiri, Charbel (ISED/ISDE) <Charbel.Choueiri@ised-isde.gc.ca>; Schaan, Mark (ISED/ISDE) <Mark.Schaan@ised-isde.gc.ca>; Bilodeau, Francis (ISED/ISDE) <francis.bilodeau@ised-isde.gc.ca>; Hussaini, Sarah (ISED/ISDE) <Sarah.Hussaini@ised-isde.gc.ca>; Simpson, Brook (ISED/ISDE) <brook.simpson@ised-isde.gc.ca>
Subject: RE: INFORM: CAMR Follow Up

[REDACTED] - Thanks again for your engagement on this issue and for the material you have shared. I am going to ask Mark Schaan, who I know you know well, to follow up about the possibility of issuing some sort of statement. I have copied him on this correspondence. All the best.

Simon

Simon Kennedy
 Deputy Minister
 Innovation, Science and Economic Development Canada

235 Queen Street
Ottawa, Ontario
K1A 0H5
Phone: 343-291-2888

Simon Kennedy
Sous-ministre
Innovation, Sciences et Développement économique Canada 235, rue Queen Ottawa (Ontario) K1A 0H5
Tél: 343-291-2888

(pronoun: he/him) (Pronom d'usage : il)

-----Original Message-----

From: [REDACTED]@its.jnj.com>
Sent: December 6, 2021 10:19 AM
To: Kennedy, Simon (ISED/ISDE) <Simon.Kennedy@ised-isde.gc.ca>; simon.kennedy <simon.kennedy@canada.ca>
Cc: Choueiri, Charbel (ISED/ISDE) <Charbel.Choueiri@ised-isde.gc.ca>
Subject: INFORM: CAMR Follow Up

Deputy Minister

Following up to the discussion with [REDACTED] on Wednesday,

Providing some information in case its helpful:

[REDACTED]

Let me know if anything else needed.

[REDACTED]



Vervloet, Tania (ISED/ISDE)

From: [Redacted]
Sent: February 7, 2022 5:48 PM
To: Schaan, Mark (he, him | il, lui) (ISED/ISDE)
Subject: IMC Statement on Vaccine Equity

Mark

Making you aware of a statement just posted on the IMC website

Lets connect when you get a chance.

From: Pamela Fralick <pfralick@imc-mnc.ca>
Sent: Monday, February 7, 2022 5:34 PM
To: [Redacted]
Cc: [Redacted]
Subject: [EXTERNAL] IMC Statement on Vaccine Equity

Hi [Redacted] – our statement is now up on the website: <http://innovativemedicines.ca/statement-vaccine-equity/>. I have also sent a message to DM Kennedy with the link.

Pamela



PAMELA C. FRALICK, M.A., M.P.A., ICD.D.

President / Présidente

Innovative Medicines Canada
Médicaments novateurs Canada

T (613) 236 0455, x200 E pfralick@imc-mnc.ca

1220-55 rue Metcalfe St., Ottawa, ON, K1P 6L5

innovativemedicines.ca | [@innovativemed](https://twitter.com/innovativemed)

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Vervloet, Tania (ISED/ISDE)

From: [REDACTED]@its.jnj.com>
Sent: February 15, 2022 9:49 PM
To: Schaan, Mark (he, him | il, lui) (ISED/ISDE)
Subject: [REDACTED]
Attachments: [REDACTED]

Mark

Sharing some key points about [REDACTED] in case these are helpful to you.

Will have some [REDACTED] which might be of interest to you shortly.

[REDACTED] sharing with you to keep you in the loop.

BTW more to come re statements, can fill you in early next week?...

Cheers



Page 16

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**of the Access to Information Act
de la Loi sur l'accès à l'information**

Vervloet, Tania (ISED/ISDE)

From: Schaan, Mark (he, him | il, lui) (ISED/ISDE)
Sent: February 23, 2022 12:00 PM
To: [REDACTED]
Subject: RE: REUTERS: COVAX vaccine supply outstrips demand for first time

Thanks, [REDACTED] Helpful!

m.

Mark Schaan (he | him / il)



Acting Senior Assistant Deputy Minister
 Strategy and Innovation Policy Sector
 Innovation, Science and Economic Development Canada / Government of Canada
 Mobile: 613-793-6564 E-mail: Mark.Schaan@ised-isde.gc.ca

Sous-ministre adjoint principal par intérim
 Secteur des stratégies et politiques d'innovation
 Innovation, Sciences et Développement économique Canada / Gouvernement du Canada
 Cellulaire: 613-793-6564 Courriel: Mark.Schaan@ised-isde.gc.ca

From: [REDACTED]@its.jnj.com>
Sent: February 23, 2022 10:39 AM
To: Schaan, Mark (ISED/ISDE) <Mark.Schaan@ised-isde.gc.ca>
Subject: REUTERS: COVAX vaccine supply outstrips demand for first time

FYI. In a related development, on Tuesday Africa CDC's John Nkengasong told [POLITICO](#) that AU/AVAT intends to ask for country vaccine donations to be paused until Q3/Q4, so that currently available doses can be absorbed by countries.

- “The global project to share COVID-19 vaccines is struggling to place more than 300 million doses in the latest sign the problem with vaccinating the world is now more about demand than supply.”
- “In January, COVAX, the global vaccine programme run by Gavi and the World Health Organization (WHO), had 436 million vaccines to allocate to countries, according to a document published in mid-February. But low-income nations only asked for 100 million doses for distribution by the end of May - the first time in 14 allocation rounds that supply has outstripped demand, the document from the COVAX Independent Allocation of Vaccines Group said.”
- “The problem is particularly acute for COVAX because the Pfizer-BioNTech shot that needs to be kept super-cold has replaced AstraZeneca's vaccine as the main one being offered by the global programme. Some African countries, such as Burundi and Guinea, have gaps at every point in the cold chain, from national level to local distribution centres, the UNICEF survey showed. The findings are likely to underscore growing concerns that

COVAX did not invest quickly enough in infrastructure and equipment for countries it was delivering vaccines to.”

- “A summit to address distribution challenges is taking place on Wednesday in Abuja, Nigeria, convened by the African Union's Africa Vaccine Delivery Alliance with WHO, Gavi and others rolling out shots across Africa attending.”

COVAX vaccine supply outstrips demand for the first time

February 23, 2022

Reuters

<https://www.reuters.com/business/healthcare-pharmaceuticals/covax-vaccine-supply-outstrips-demand-first-time-2022-02-23/>

By Francesco Guarascio and Jennifer Rigby

BRUSSELS/LONDON, Feb 23 (Reuters) - The global project to share COVID-19 vaccines is struggling to place more than 300 million doses in the latest sign the problem with vaccinating the world is now more about demand than supply.

Last year, wealthy nations snapped most of the available shots to inoculate their own citizens first, meaning less than a third of people in low-income countries have been vaccinated so far compared with more than 70% in richer nations.

As supply and donations have ramped up, however, poorer nations are facing hurdles such as gaps in cold-chain shortage, vaccine hesitancy and a lack of money to support distribution networks, public health officials told Reuters.

In January, COVAX, the global vaccine programme run by Gavi and the World Health Organization (WHO), had 436 million vaccines to allocate to countries, according to a document published in mid-February.

But low-income nations only asked for 100 million doses for distribution by the end of May - the first time in 14 allocation rounds that supply has outstripped demand, the document from the COVAX Independent Allocation of Vaccines Group said.

Asked to comment, a Gavi spokesperson said COVAX was now in a situation where there was enough current supply to meet demand, but acknowledged that the roll-out of vaccines was an issue in several less developed nations.

"We will only close the vaccine equity gap once and for all if we are able to help countries roll out vaccines rapidly and at scale," the spokesperson said.

Vaccines that are not assigned by COVAX in this round can be allocated again later.

While wealthy countries are opening up their economies, the WHO and other public health experts warn that the slow roll-out of vaccines in poorer regions will give the coronavirus a chance to mutate again and potentially create new variants.

FRIDGES AND FREEZERS

The low demand for vaccines in the January allocation is partly explained by recent increases in supplies. COVAX has already assigned tens of millions of doses to be delivered in the first quarter and delivered its billionth dose in January.

Officials involved in vaccine distribution said that meant countries were reluctant to take on more doses that they would not be able to use.

A summit to address distribution challenges is taking place on Wednesday in Abuja, Nigeria, convened by the African Union's Africa Vaccine Delivery Alliance with WHO, Gavi and others rolling out shots across Africa attending.

There had been hopes that African countries would be able to administer billions of doses of COVID-19 vaccines given their experience in dealing with deadly diseases from Ebola to malaria.

But two years into the crisis, a survey seen by Reuters by the United Nations Children's Fund (UNICEF) in January on the equipment needed to ramp up vaccine distribution highlighted some of the challenges.

It found "critical gaps" across 44 of the African Union's 55 member states: 24 countries said they needed fridges, 18 were in need of deep freezers, 22 required walk-in freezers and 16 did not have sufficient walk-in cold rooms.

A UNICEF spokesperson said more than 800 ultra-cold chain freezers had already been delivered to nearly 70 countries, as well as 52,000 fridges.

"We are continuing to help countries identify and close cold chain capacity gaps as supply increases and governments adjust national-level vaccination targets in response," she said.

DISINFORMATION AND FUNDING

The problem is particularly acute for COVAX because the Pfizer-BioNTech (PFE.N), shot that needs to be kept super-cold has replaced AstraZeneca's (AZN.L) vaccine as the main one being offered by the global programme.

Some African countries, such as Burundi and Guinea, have gaps at every point in the cold chain, from national level to local distribution centres, the UNICEF survey showed.

The findings are likely to underscore growing concerns that COVAX did not invest quickly enough in infrastructure and equipment for countries it was delivering vaccines to.

The issue is exacerbated by a lack of funding and because countries have not had enough notice of deliveries - particularly donations - making it harder for them to plan vaccination campaigns, public health officials have said.

Officials involved in the distribution of vaccines in Africa also said more focus needed to be placed on communicating the importance of getting vaccinated - and addressing disinformation.

"Communication is one of the biggest issues ... if we don't get the messaging right, everything else we are doing is futile," one of the officials said, speaking on condition of anonymity.

Money has also started to dry up for global initiatives as richer nations seek to move on from COVID.

Gavi says it has only raised \$195 million out of the \$5.2 billion it has asked for this quarter. The money is used to procure and ship vaccines, as well as provide syringes and delivery support in countries.

Reporting by Jennifer Rigby and Francesco Guarascio; Editing by Josephine Mason and David Clarke

###



CORONAVIRUS

Africa CDC to ask world to pause Covid-19 vaccine donations

The request marks a shift in the challenges Africa faces — from not having enough doses to not being able to quickly get those doses into arms.

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“It makes sense to say, ‘Look, let’s pause and avoid the risk of sending so much that it gets expired, and then up so we can now see how m then maybe now you can loo

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Vaccine bad blood troubles EU's Africa reset

BY ASHLEIGH FURLONG AND BARBARA MOENS

The request marks a shift in the challenges Africa faces — from not having enough doses to not being able to quickly get those doses into arms.

“It’s not to say that donations are not important,” he said. “It’s just to say let’s not just do it at once.”

Nkengasong said the available dose supply is no longer the main barrier to immunizing the continent. As the supply of doses has become more predictable, African leaders have been able to better plan distributions and make sense of how many they need for a certain period of time.

“It’s like buying a whole basket of foods and just to put it on your kitchen counter,” he said. “If you cannot use any, it will rot. But if you do that in smaller pieces, then you still get to the end goal with the same amount of food on your kitchen table — but at least you don’t have any waste.”

The Global Alliance for Vaccines and Immunizations has begun working to tailor Covid-19 vaccine dose supplies to countries’ needs — trying to offer choices in which vaccines are sent and when they’re administered.

“At the time of a pandemic, vaccines campaigns, but we Berkley, the CEO of Gavi, said people wanted whatever they sophisticated place.”

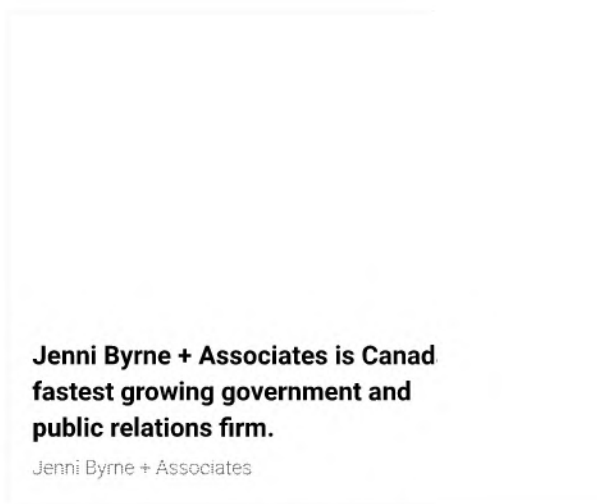
Gavi has acknowledged the Covid-19 vaccines, noting the shifting supply and demand.

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“COVAX has supplied over half a billion donated doses to low income countries, and not a single dose has been shipped without first being accepted by the recipient country,” a Gavi spokesperson said in response to the Africa CDC’s plan. “Dose-sharing will remain an important aspect of the global vaccination effort as we strive to close the vaccine equity gap. It is important, in this respect, that we ensure supply remains aligned with demand and that shipments to countries continue to match country needs and national vaccination strategies.”



Advertisement

Even though there is a risk of new Covid-19 variants and changing demands in the coming months, Nkengasong said he was confident in the decision to delay future shipments.

The logistics of getting doses into arms — and vaccine hesitancy in many communities — are now the testing supply has often been deaths from Covid-19 and over a testament to the need through

“The greatest barrier you have to vaccinate at scale?” Nkengasong

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The warehouses to hold vaccines when they arrive, cold storage capacity throughout vaccination sites and availability of needles, syringes and disinfecting swabs are all logistical challenges that must be solved, he said.

“There are scenarios where a government will deliver vaccines to a remote area, but when you go there, you realize that you just lack a needle to get the vaccines into arms,” he said.

This comes as the Biden administration is also looking to focus on last-mile vaccination strategies, POLITICO reported last week. As the supply of doses picks up around the world, leaders are focusing on how to get shots from the tarmac to the unvaccinated.

“It’s not to say that donations are not important. It’s just to say let’s not just do it at once.”

—John Nkengasong

Reluctance to take the vaccine is another key issue for Africa at this point in the pandemic, Nkengasong said. Younger populations in particular are not seeing the virus as a threat and are not motivated to get immunized.

Though Nkengasong said the supply of doses is not a major challenge, he still said Africa’s ability to manufacture doses is important — not just to fight Covid but also future diseases.

He expects to ask for donations

Erin Banco contributed to this

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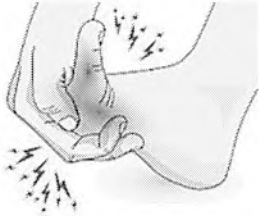
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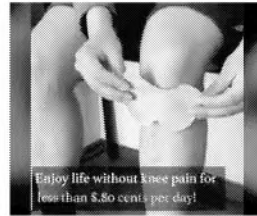
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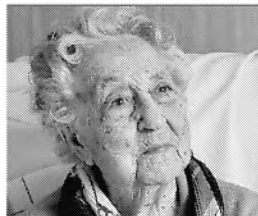
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Vervloet, Tania (ISED/ISDE)

From: [REDACTED]@its.jnj.com>
Sent: March 1, 2022 5:52 PM
To: Schaan, Mark (he, him | il, lui) (ISED/ISDE)
Subject: iPolitics OpEd: COVID-19 Vaccine Equity

Mark – I can't recall if you had seen this or not, frankly I just saw it today.....world events.....wrapping my head into a pretzel

[Now we have enough vaccines, they must be distributed equitably \(ipolitics.ca\)](https://www.ipolitics.ca)

[REDACTED]

Pls reach out if anything needed.



Johnson & Johnson WORLDWIDE
GOVERNMENT
AFFAIRS
& POLICY

Vervloet, Tania (ISED/ISDE)

From: [REDACTED]@its.jnj.com>
Sent: March 4, 2022 10:18 AM
To: Schaan, Mark (he, him | il, lui) (ISED/ISDE)
Subject: Vaccine Equity Update

Mark

Sharing another piece that highlights shift from supply to dealing with hesitancy.

[REDACTED]

South Africa risks destroying 100,000 vaccine doses by end-March due to slow uptake

JOHANNESBURG, March 4 (Reuters) - About 100,000 doses of Pfizer's COVID-19 vaccine ([PFE.N](#)) are at risk of being destroyed by the end of this month due to slow uptake by citizens, South African health authorities said on Friday.

South Africa has recorded the most coronavirus infections and deaths on the African continent, however inoculations have slowed, and the country has ample vaccine stocks of about 25 million doses.

"There is a risk that just over 100,000 or so doses which will expire by end of March ... may have to be discarded. It will be a sad day if significant volumes of doses can end up being discarded. We hope it will not reach that stage," Health Minister Joe Phaahla told an online news conference.

He said the department was trying to ramp up inoculations to save the vaccine doses from being discarded. South Africa has so far fully vaccinated around 43% of its 40 million adults.

South Africa's vaccination campaign, using the Johnson & Johnson ([JNJ.N](#)) (J&J) and Pfizer vaccines, got off to a slow start due to difficulties securing early supplies but more recently it has been dogged by hesitancy. Last month the country changed its COVID-19 vaccination rules in an effort to encourage more people to get jabs. [read more](#)

Vervloet, Tania (ISED/ISDE)

From: Schaan, Mark (he, him | il, lui) (ISED/ISDE)
Sent: March 4, 2022 10:46 AM
To: [REDACTED]
Subject: RE: Vaccine Equity Update

Very good to know...

Mark Schaan (he | him / il)



Acting Senior Assistant Deputy Minister
Strategy and Innovation Policy Sector
Innovation, Science and Economic Development Canada / Government of Canada
Mobile: 613-793-6564 E-mail: Mark.Schaan@ised-isde.gc.ca

Sous-ministre adjoint principal par intérim
Secteur des stratégies et politiques d'innovation
Innovation, Sciences et Développement économique Canada / Gouvernement du Canada
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From: [REDACTED] <[REDACTED]@its.jnj.com>
Sent: March 4, 2022 10:18 AM
To: Schaan, Mark (ISED/ISDE) <Mark.Schaan@ised-isde.gc.ca>
Subject: Vaccine Equity Update

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Vervloet, Tania (ISED/ISDE)

From: Schaan, Mark (he, him | il, lui) (ISED/ISDE)
Sent: March 11, 2022 3:09 PM
To: [Redacted]
Subject: RE: INFORM: OpEd Vaccine Equity - Supply not the Issue

Thanks, [Redacted]!

m.

Mark Schaan (he | him / il)



Acting Senior Assistant Deputy Minister
Strategy and Innovation Policy Sector
Innovation, Science and Economic Development Canada / Government of Canada
Mobile: 613-793-6564 E-mail: Mark.Schaan@ised-isde.gc.ca

Sous-ministre adjoint principal par intérim
Secteur des stratégies et politiques d'innovation
Innovation, Sciences et Développement économique Canada / Gouvernement du Canada
Cellulaire: 613-793-6564 Courriel: Mark.Schaan@ised-isde.gc.ca

From: [Redacted]@its.jnj.com>
Sent: March 11, 2022 2:57 PM
To: Schaan, Mark (ISED/ISDE) <Mark.Schaan@ised-isde.gc.ca>
Subject: INFORM: OpEd Vaccine Equity - Supply not the Issue

Note a further OpEd published in Canada on the issue of international COVID vaccine equity, this one by the CEO of LSO - highlights supply not the issue:

'The intention to increase vaccinations is correct – but the available information suggests that production and supply of vaccines isn't the issue.'

Published on 'newswatch' which is actively monitored by government and influencers, may be picked up by other outlets.

<https://www.nationalnewswatch.com/2022/03/11/lets-focus-on-increasing-vaccinations-for-all/#.YiuEUXrMJnl>





Johnson & Johnson WORLDWIDE
GOVERNMENT
AFFAIRS
& POLICY

Vervloet, Tania (ISED/ISDE)

From: Maia, Ana (ISED/ISDE)
Sent: April 22, 2022 5:18 PM
To: Lindsay, Joseph (ISED/ISDE)
Subject: FW: For info: Readout of IS call with [REDACTED] on July 21

From: Kennedy, Simon (he; him; his | il; le; lui) (ISED/ISDE) <Simon.Kennedy@ised-isde.gc.ca>
Sent: April 22, 2022 5:17 PM
To: Maia, Ana (ISED/ISDE) <ana.maia@ised-isde.gc.ca>; Monteith, Anne-Marie (ISED/ISDE) <anne-marie.monteith@ised-isde.gc.ca>
Subject: FW: For info: Readout of IS call with [REDACTED] on July 21

And here is one more email relating to vaccine equity in my files.

Simon Kennedy
 Deputy Minister
 Innovation, Science and Economic Development Canada
 235 Queen Street
 Ottawa, Ontario
 K1A 0H5
 Phone: 343-291-2888

 Simon Kennedy
 Sous-ministre
 Innovation, Sciences et Développement économique Canada
 235, rue Queen
 Ottawa (Ontario)
 K1A 0H5
 Tél: 343-291-2888

(pronoun: he/him) (Pronom d'usage : il)

From: Monteith, Anne-Marie (ISED/ISDE) <anne-marie.monteith@ised-isde.gc.ca>
Sent: July 22, 2021 9:11 AM
To: Kennedy, Simon (ISED/ISDE) <Simon.Kennedy@ised-isde.gc.ca>
Subject: For info: Readout of IS call with [REDACTED] on July 21

Simon,

MINO asked for a readout of the call IS/BSIT had with [REDACTED] yesterday. Sharing for information, no concerns. Also shared with MINO.

Anne-Marie

Officials met with [REDACTED] on July 21 regarding [REDACTED]

[REDACTED]

From: Yoganathan, Jamuna (ISED/ISDE) <jamuna.yoganathan@ised-isde.gc.ca>
Sent: July 9, 2021 10:50 AM
To: Landry-Fournier, Christine (ISED/ISDE) <christine.landry-fournier@ised-isde.gc.ca>
Cc: Peters, Catherine (ISED/ISDE) <Catherine.Peters@ised-isde.gc.ca>; Smitheman, Spencer (ISED/ISDE) <Spencer.Smitheman@ised-isde.gc.ca>
Subject: RE: [REDACTED]

Hi Christine,

MINO was wondering if they could receive a readout if this call has happened? If the call has not happened yet, could the department advise when the outreach will take place?

Thanks,

Jamuna

From: Yoganathan, Jamuna (ISED/ISDE) <jamuna.yoganathan@ised-isde.gc.ca>
Sent: July 5, 2021 9:46 AM
To: Landry-Fournier, Christine (ISED/ISDE) <christine.landry-fournier@ised-isde.gc.ca>
Cc: Peters, Catherine (ISED/ISDE) <Catherine.Peters@ised-isde.gc.ca>; Smitheman, Spencer (ISED/ISDE) <Spencer.Smitheman@ised-isde.gc.ca>
Subject: [REDACTED]

Hi Christine,

As discussed, MINO would appreciate if the department could please advise who in Industry Sector would be the best contact person to refer the company to? Or please advise if this should be a SIF lead? If possible, MINO would greatly appreciate receiving a response in the next 30 mins.

Once the key contact has been identified, MINO has requested that the department please reach out to the company today to discuss their below email.

Please let me know if there are any concerns.

Thanks,

Jamuna

From: [REDACTED]
Sent: June 29, 2021 2:46 PM
To: Cc: [REDACTED]
Subject: [REDACTED]

