

INFRASTRUCTURE CANADA DETAILED ACTION PLAN

to the recommendation of the *Investing in Canada Plan* audit, Report 9 of the 2021 Reports of the Auditor General of Canada

Report Ref. No.	OAG Recommendation	Departmental Response	Description of Final Expected Outcome/Result	Expected Final Completion Date	Key Interim Milestones (Description/Dates)	Responsible Organization/ Point of Contact (Name, Position, Tel #)	Indicator of Achievement (For Committee Use Only)
9.53	<p>Recommendation. To improve monitoring, tracking, and reporting on progress toward the Investing in Canada Plan’s objectives, Infrastructure Canada should work with its federal partner organizations in the plan and with central agencies to determine:</p>	<p>Agreed. Infrastructure Canada will continue to engage with its federal partner organizations in the Investing in Canada Plan and central agencies to:</p>				<p>Name: Kelly Gillis</p> <p>Position: Deputy Minister</p> <p>Email: kelly.gillis@canada.ca</p>	
	<ul style="list-style-type: none"> how to better measure projects’ progress toward the plan’s objectives 	<ul style="list-style-type: none"> Better measure and report on progress toward the outcomes and objectives of the plan, incorporating data demonstrating the impact of these investments as it becomes available. 	<p><i>Review of performance indicators</i></p> <p>The Horizontal Initiatives Tables for the Plan will better demonstrate progress towards the objectives of the Plan.</p> <p>The improved measures for progress on Plan outcomes and objectives, including the overall impact of Plan investments, will be incorporated in the Horizontal Initiatives Tables.</p>	January 2022	<p>Infrastructure Canada will work with departmental partners, Privy Council Office and Treasury Board Secretariat to review indicators/targets and adjust as needed to better align with the Plan objectives and outcomes.</p> <p>By January 2022, Infrastructure Canada will work with departmental partners to produce a Departmental Plan-Horizontal Initiatives Table for FY 2022-23 with updated indicators, interim measures and targets to better measure progress toward the Plan’s objectives.</p>		

	<ul style="list-style-type: none"> • which legacy programs are meant to contribute to the plan's objectives and how to report on them 	<ul style="list-style-type: none"> • Clarify and improve reporting on the contributions of legacy programs toward the objectives of the plan. 	<p><i>Legacy programs</i> Legacy programs will be integrated in the Horizontal Initiatives Tables and better show contribution towards the objectives of the Plan.</p>	<p>January 2022</p>	<p>Infrastructure Canada will work with departmental partners, Privy Council Office and Treasury Board Secretariat to integrate legacy programs into the Horizontal Initiatives Table.</p> <p>By January 2022, Infrastructure Canada will finalize the production of a Departmental Plan-Horizontal Initiatives Table for FY 2022-23, integrating legacy programs and outlining the contributions towards the objectives and outcomes of the Plan.</p>		
	<ul style="list-style-type: none"> • what information the department needs from federal partner organizations to provide public reporting on the plan that is consistent, comprehensive, and easy to understand 	<ul style="list-style-type: none"> • As part of its ongoing commitment to provide consistent, comprehensive and easy to understand public reporting on the plan, Infrastructure Canada will engage with its delivery partners on data automation for public progress reporting, building on lessons learned from existing horizontal automated reporting processes. 	<p><i>Public reporting</i> Comprehensive information on the Plan is publicly available.</p>	<p>December 2021, with ongoing improvements to data collection and reporting</p>	<p>Infrastructure Canada will work with departmental partners to provide consistent, comprehensive and easy-to-understand information on the Plan, in a manner that fully respects existing program requirements and departmental roles, responsibilities and accountabilities.</p> <p>By December 2021, a new online reporting protocol will be implemented, emphasizing timeliness, transparency and consistency across initiatives under the Plan.</p>		