



Mr. Alan Yiu  
Creative Director  
Westcomb Outerwear Inc.  
1253 Frances St  
Vancouver, BC V6A 1Z4

APR 04 2020

Dear Mr. Yiu:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge.

Critical Health Supply and Canadian Industrial Capacity Strategy.



We have attached a draft version for your information. We look forward to your response and would welcome the chance to help address

This letter creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

Simon Kennedy  
Deputy Minister

Innovation, Science and Economic  
Development Canada

*Bill Matthews*

Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada



**Pages 2 to / à 8  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**



Mr. James Wong  
Vice President  
Triplewell Enterprises Ltd.  
3440 Pharmacy Ave  
Scarborough, ON M1W 2P8

APR 04 2020

Dear Mr. Wong:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge.

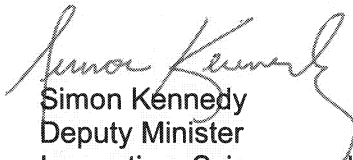
Critical Health Supply and Canadian Industrial Capacity Strategy.

We look forward to your response and would welcome the chance to help

This letter creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you for Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada

Canada

**Pages 10 to / à 16  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**

APR 04 2020

[REDACTED]  
Second Clothing – A Division of Wazana Clothing Inc.  
150 Rue Graveline  
Saint Laurent, QC M4T 1R7  
[REDACTED]

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge. [REDACTED]

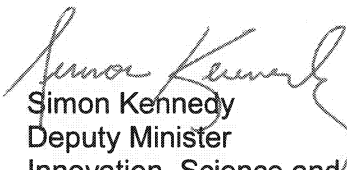
[REDACTED] Critical Health Supply and Canadian Industrial Capacity Strategy.

[REDACTED]  
[REDACTED] We have attached a draft version for your information. We look forward to your response and would welcome the chance to help address [REDACTED]  
[REDACTED]

This letter [REDACTED] creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you for [REDACTED] Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada



**Pages 18 to / à 24  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**

Mr. Alan Abramowicz  
President  
Samuelsohn Ltd.  
6930 Park Ave  
Montreal, QC H3N 1W9

APR 04 2020

Dear Mr. Abramowicz:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

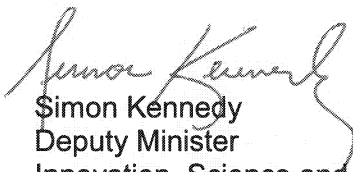
The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge. [REDACTED]  
[REDACTED] Critical Health Supply and Canadian Industrial Capacity Strategy.

[REDACTED] We have attached a draft version for your information. We look forward to your response and would welcome the chance to [REDACTED]

This letter [REDACTED] creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you for [REDACTED] Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada



**Pages 26 to / à 32  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**





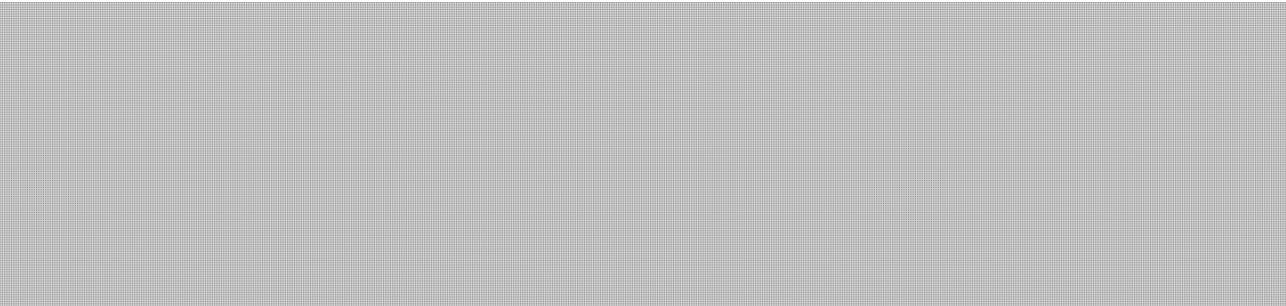
Mr. Jean-Philippe Robert  
President  
Quartz Co.  
101 Rue Maguire  
Montreal, QC H2T 1X3

APR 04 2020

Dear Mr. Robert:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge. [Redacted]  
[Redacted] Critical Health Supply and Canadian Industrial Capacity Strategy.

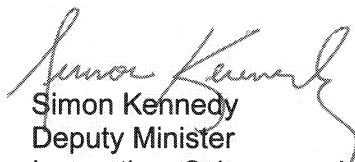


[Redacted] We have attached a draft version for your information. We look forward to your response and would welcome the chance to help [Redacted]

This letter [Redacted] creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you [Redacted] Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.qc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.qc.ca)) at any time.

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada



**Pages 34 to / à 40  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**



Mr. James Yurichuk  
CEO  
Wuxly Movement  
884 Queen St W, Rear Unit X  
Toronto, ON M6J 1G3

APR 04 2020

Dear Mr. Yurichuk:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge. [REDACTED]  
[REDACTED] Critical Health Supply and Canadian Industrial Capacity Strategy.


[REDACTED]

[REDACTED] We have attached a draft version for your information. We look forward to your response and would welcome the chance to help [REDACTED]

This letter [REDACTED] creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you [REDACTED] Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada



**Pages 42 to / à 48  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**



Mr. Danny Roy  
Product Director  
Innotex Inc.  
275 Rue Gouin  
Richmond, QC J0B 2H0

APR 04 2020

Dear Mr. Roy:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge.

Critical Health Supply and Canadian Industrial Capacity Strategy.

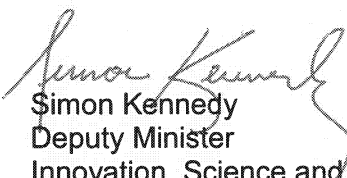
[Redacted]

We have attached a draft version for your information. We look forward to your response and would welcome the chance to help

This letter creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada



**Pages 50 to / à 56  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**



Mr. Louis Bibeau  
President and CEO  
Logistik Unicorp Inc.  
820 Chemin du Grand-Berner Nord  
Saint-Jean-sur-Richelieu, QB J2W 0A6

APR 04 2020

Dear Mr. Bibeau:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge.

Critical Health Supply and Canadian Industrial Capacity Strategy.

We have attached a draft version for your information. We look forward to your response and would welcome the chance to help

This letter creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

*Simon Kennedy*  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada



**Pages 58 to / à 64  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**





APR 04 2020

Mr. Mark Anderson  
Vice President – Engineering and Quality  
Mustang Survival  
7525 Lowland Dr  
Burnaby, BC V5J 5L1

Dear Mr. Anderson:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge.


Critical Health Supply and Canadian Industrial Capacity Strategy.


We have attached a draft version for your information. We look forward to your response and would welcome the chance to help

This letter creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada

Canada

**Pages 66 to / à 72  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**



Mr. Brad McKenzie  
National Sales Manager  
Fellfab Inc.  
2343 Barton St E  
Hamilton, ON L8E 5V8

APR 04 2020

Dear Mr. McKenzie:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge.

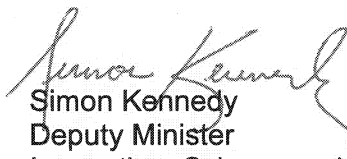
Critical Health Supply and Canadian Industrial Capacity Strategy.

We have attached a draft version for your information. We look forward to your response and would welcome the chance to help

This letter creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada

Canada

cc. Mr. Mark Maddalena  
Corporate Marketing Specialist  
Fellfab Inc.



**Pages 75 to / à 81  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**



Mr. Jeffrey Courey  
CEO  
George Courey Inc.  
6620 Rue Ernest-Cormier  
Laval, QC H7C 2T5

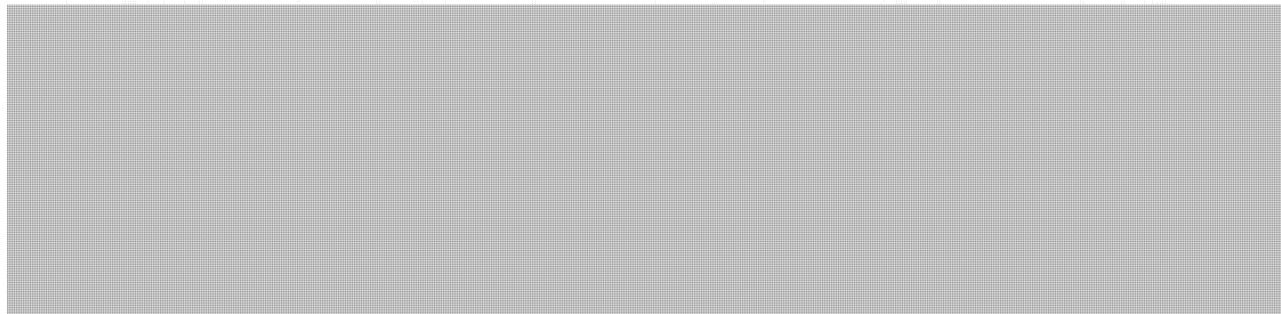
APR 04 2020

Dear Mr. Courey:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge.

Critical Health Supply and Canadian Industrial Capacity Strategy.

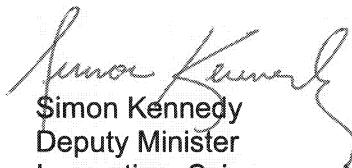


We have attached a draft version for your information. We look forward to your response and would welcome the chance to help

This letter creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada

Canada

cc. Mr. Matthew Victor  
National Sales Director  
George Courey Inc.



**Pages 84 to / à 90  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**





Government of Canada / Gouvernement du Canada

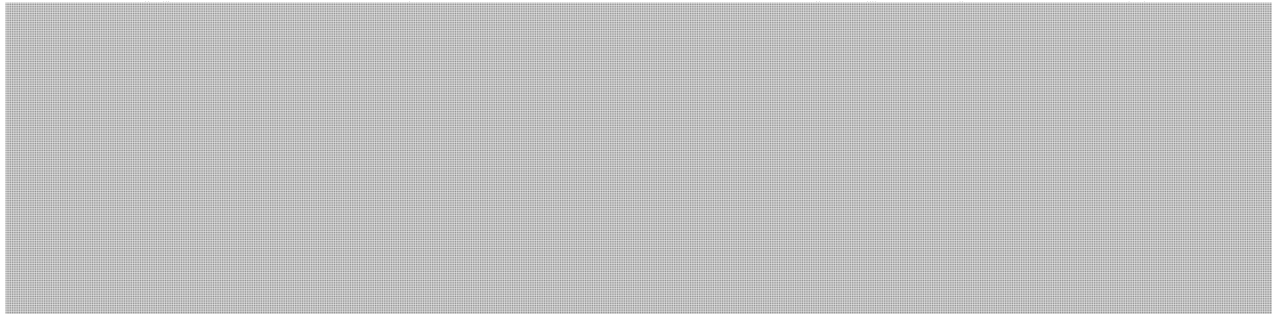
Mr. Dani Reiss
President and CEO
Canada Goose Holdings Inc.
250 Bowie Ave
York, ON M6E 4Y2
c/o Carrie Baker, Chief Communications Officer

APR 04 2020

Dear Mr. Reiss:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge. Critical Health Supply and Canadian Industrial Capacity Strategy.



We have attached a draft version for your information. We look forward to your response and would welcome the chance to help

This letter creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you Please do not hesitate to contact Mitch Davies (Mitch.Davies@canada.ca) or Arianne Reza (Arianne.Reza@tpsgc-pwgsc.gc.ca) at any time.

Yours sincerely,

Simon Kennedy
Simon Kennedy
Deputy Minister
Innovation, Science and Economic
Development Canada

Bill Matthews
Bill Matthews
Deputy Minister / Deputy Receiver General
for Canada
Public Services and Procurement Canada



cc. Mr. Philip von Finckenstein



**Pages 93 to / à 99  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**



Mr. Andy Straisfeld  
Ancin Inc.  
2691 Markham Road, Unit 27  
Toronto, ON M1X 1L4

APR 04 2020

Dear Mr. Straisfeld:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge. [REDACTED]  
[REDACTED] Critical Health Supply and Canadian Industrial Capacity Strategy.

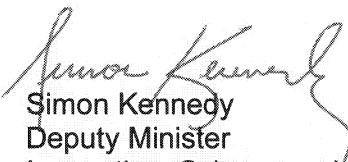
[REDACTED]

[REDACTED] We have attached a draft version for your information. We look forward to your response and would welcome the chance to help [REDACTED]

This letter [REDACTED] creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you [REDACTED] Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada



cc. Mr. Nad Halabi  
Managing Director  
Roudel Medical & Surgical Supplies Inc.  


**Pages 102 to / à 108  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**20(1)**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**



Mr. Jon D.F. Stanfield  
President and CEO  
Stanfield's Limited  
1 Logan Street  
Truro, NS B2N 5C2

MAR 27 2020

Dear Mr. Stanfield:

We are writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge. [REDACTED]  
Critical Health Supply and Canadian Industrial Capacity Program.

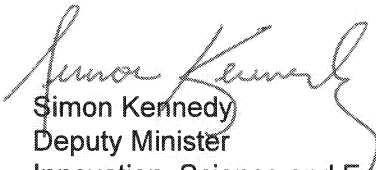
[REDACTED]

to

This letter [REDACTED] creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you [REDACTED] Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada



MAR 27 2020

Mr. Jeff Ayoub  
President  
Calko Group  
1450 Rue de Louvain Ouest  
Montreal, QC H4N 1G5  
[REDACTED]

Dear Mr. Ayoub:

We are writing in reference to your company's important potential contributions to Canada's COVID-19 response.

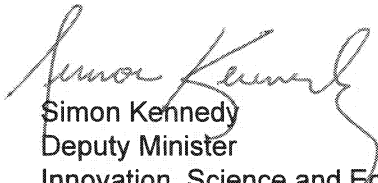
The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge. [REDACTED]  
Critical Health Supply and Canadian Industrial Capacity Program.

[REDACTED]

This letter [REDACTED] creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you [REDACTED] Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*

Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada





Mr. Ryan Stevens  
Plant Manager  
Autoliv Canada Inc.  
20 Autoliv Drive  
Tilbury, ON N0P 2L0

APR 03 2020

Dear Mr. Stevens:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge. [Redacted]  
Critical Health Supply and Canadian Industrial Capacity Strategy.

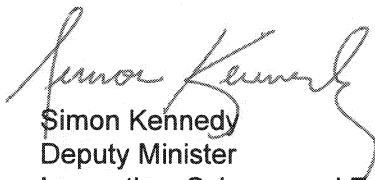
[Redacted]

[Redacted] We look forward to your response and would welcome the chance to help [Redacted]

This letter [Redacted] creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you [Redacted] Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada



Mr. Trevor Arthurs  
Vice President - Research and Business Development  
Intertape Polymer Group  
50 Abbey Avenue  
Truro, NS B2N 6W4

APR 03 2020

Dear Mr. Arthurs:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge. [REDACTED]  
Critical Health Supply and Canadian Industrial Capacity Strategy.

[REDACTED]


We look forward

to your response and would welcome the chance to help [REDACTED]

This letter [REDACTED] creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement.

Thank you [REDACTED] Please do not hesitate to contact Mitch Davies ([Mitch.Davies@canada.ca](mailto:Mitch.Davies@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time

Yours sincerely,

  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

  
Bill Matthews  
Deputy Minister / Deputy Receiver General  
for Canada  
Public Services and Procurement Canada

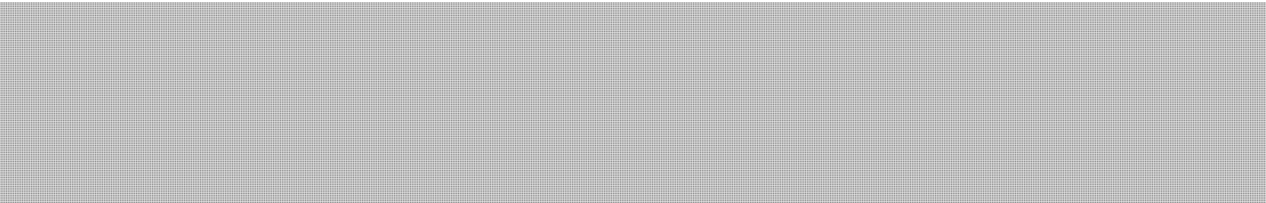


Mr. Ronald Reuben, CEO  
Mr. Guillaume Laverdure, President of North American Business  
AMD Medicom Inc.  
2555 Chemin de L'Aviation  
Pointe-Claire, QC H9P 2Z2

Dear Mr. *Reuben* and Mr. *Laverdure*:

I am writing in reference to your company's important potential contributions to Canada's COVID-19 response.

The Government of Canada is rapidly deploying a range of enhanced initiatives to address this global challenge, and on this basis we are very interested in the capabilities your company has to offer.



This letter [redacted] creates no liability or obligation of any nature whatsoever among the parties hereto with respect to any contemplated transaction or any other matter or action described or referred to herein. Any proposal is conditional on obtaining the required internal and/or government approvals and on entering into a formal definitive agreement. All things being equal, given the urgent circumstances at hand, we intend to move ahead very quickly to formalize agreements, and will look forward to discussions with you in this regard.

Thank you [redacted]  
Please do not hesitate to contact Andrea Johnston ([Andrea.Johnston@canada.ca](mailto:Andrea.Johnston@canada.ca)) or Arianne Reza ([Arianne.Reza@tpsgc-pwgsc.gc.ca](mailto:Arianne.Reza@tpsgc-pwgsc.gc.ca)) at any time.

Yours sincerely,

*Simon Kennedy*  
Simon Kennedy  
Deputy Minister  
Innovation, Science and Economic  
Development Canada

*Bill Matthews*  
Bill Matthews  
Deputy Minister / Deputy Receiver  
General for Canada  
Public Services and Procurement Canada



**Rusenstrom, Sashsha (IC)**

---

**From:** Boyce, Katherine (IC)  
**Sent:** May 19, 2020 9:38 AM  
**To:** Robillard, Deborah (IC)  
**Subject:** FW: Commande : 99315  
**Attachments:** C-99315.pdf

Here is the new quote .

-----Original Message-----

From: [REDACTED]  
Sent: May 19, 2020 9:33 AM  
To: Boyce, Katherine (IC) <katherine.boyce@canada.ca>  
Subject: Commande : 99315

Hello Katherine,

Here`s the adjustment to the order you placed with [REDACTED]

We'll be expiditing your order tomorrow.

[REDACTED]  
Représentant des ventes

Order

01/05/2020

99315

Tel. : 514 527-3635

Sales Rep. : WEB  
Reference : INV01190  
Requested Date : 25/01/2023

Customer : 18890

Ship To :  
Même

Communications Research Centre  
Katherine Boyce  
3701 Carling Avenue  
NEPEAN ON  
K2K 2Y7

Tel.: 613 986-2338

Item No.	Description	Ord	Inv.	Price	Total
	Traité par PC				
			0		318.00
			0		143.70
			0		89.70

Liv2 Delivery by Dicom  
Signalez sur le Bon de Livraison, tout bris dû au transport! Sinon aucun recours possible!

Liv9.4 Nom du contact : Katherine Boyce

Liv9.5 Téléphone du contact : 613 793 2625 ou 613-986-2338

Liv9.7 Compte client // département : #  
katherine.boyce@canada.ca

Attention : je crois que l'adresse de livraison est une case postal, à vérifier!

COPY Subtotal : 551.40  
Shipping : 61.02

F) Regist : TPS : 30.62  
P) Regist : TVQ : 61.09

Total deposit 0.01 Total : 704.13

**Rusenstrom, Sashsha (IC)**

---

**From:** Robillard, Deborah (IC)  
**Sent:** May 7, 2020 2:26 PM  
**To:** CASU-USAC - CRC (IC)  
**Cc:** Cracknell, Michele (IC); MacDonell, Gordie (IC); Lavoie, Steeve (IC)  
**Subject:** MasterCard Request: CRC request for [REDACTED]  
**Attachments:** COMMUNICATIONS RESEARCH CENTRE - [REDACTED]

Good Afternoon CASU,

Would you please contact [REDACTED] to coordinate the purchase of [REDACTED] in the amount of \$1,330.00 plus \$172.90 HST plus shipping as per their attached quotation.

Please commit this under the following financial coding;  
IO 000CRC061083  
FUND N001  
COST CENTER 278641

The estimated expenditure does not exceed \$5K including HST for "Goods" and based on DCO RE&P's experience we believe that this is a fair and reasonable price and additional quotes would not be in the public interest's good.

Please have them let us know what day they will be delivered so we can make arrangements to receive.

Thank you for your assistance on this request. Please let me know if you require any additional information and or clarification.

Sincerely  
Deborah

Deborah Robillard  
Manager / Gestionnaire  
Real Estate and Property / Services immobiliers et de gestion immobilière  
Innovation, Science and Economic Development Canada /  
Innovation, Sciences et Développement économique Canada  
3701 avenue Carling Avenue  
Ottawa, Ontario K2H 8S2  
[Deborah.robillard@canada.ca](mailto:Deborah.robillard@canada.ca)  
613-949-0694

---

**From:** Cracknell, Michele (IC) <michele.cracknell@canada.ca>  
**Sent:** May 7, 2020 2:16 PM  
**To:** Robillard, Deborah (IC) <deborah.robillard@canada.ca>  
**Cc:** MacDonell, Gordie (IC) <gordie.macdonell@canada.ca>  
**Subject:** FW: CRC request for [REDACTED]

Hi Deborah,

Please see attached quote for [REDACTED]

They accept Mastercard as payment. And they can be ready next week.

Please note; they keep adding items to their 'covid' website.

**[Click here to review \[REDACTED\] Items for supply](#)**

Please advise.

Thanks

Michele

s.18  
s.19(1)  
s.20(1)

# Job Estimate - Laser

Account Number: 1552COD  
**Company Name:** COMMUNICATIONS RESEARCH CENTRE  
 Address: 1552 CHATELAIN AVE  
 OTTAWA, ON  
 K1Z8B5  
 E-mail Address: michele.cracknell@canada.ca  
 Customer to supply: Digital File  
 Printing Proof: Required  
 Job name:   
 Docket #:

**Quote Number:** D160960  
 Contact Name: MICHELE CRACKNELL  
 Phone Number: 613.274.0100  
 Facsimile Number: 613.274.0100  
 Today's Date: Thursday, May 07, 2020  
 Estimated By:   
 Account Manager:   
 Production Contact:   
 Turn-around Time: TBD  
 PO Number:

Ext #:

**Thank you for the opportunity to submit a cost estimate on your upcoming project described below**

IN ORDER TO ENSURE PROPER BILLING, PLEASE PROVIDE ESTIMATE NUMBER OR INCLUDE COPY OF THIS ESTIMATE WITH YOUR ORDER, OTHERWISE LIST PRICES MAY APPLY

Number of Originals	Number of Prints	Description	Total Cost
			\$1,330.00
<b>GRAND TOTAL</b>			<b>\$1,330.00</b>

Unless otherwise indicated prices are net cost, and based on normal turnaround (minimum of 24 hrs per dept.).  
 If required sooner rush charges may apply. Turnaround time is based on proof approval and is subject to current production workload.  
 Additional artwork by [ ] if req'd, will be charged in addition to the above noted cost.  
**Delivery and applicable taxes are extra.**



## Rusenstrom, Sashsha (IC)

---

**From:** Robillard, Deborah (IC)  
**Sent:** April 23, 2020 1:03 PM  
**To:** CASU-USAC - CRC (IC)  
**Cc:** MacDonell, Gordie (IC)  
**Subject:** MasterCard Request FW: safety // 13052341-00  
**Attachments:** 13052341-00.pdf

Good Afternoon CASU,

Would you please coordinate the purchase of construction PPE and equipment in the amount of \$4,376.59 plus \$568.96 HST for a total of \$4,945.54 from [REDACTED] as per their attached quotation.

Please commit this under the following financial coding;  
IO 000CRC061083  
FUND N001  
COST CENTER 278641

[REDACTED] has agreed to keep this in storage for us until such time as we return to work. Gordie MacDonell will make arrangements for delivery upon our return.

The estimated expenditure does not exceed \$5K including HST and based on DCO RE&P and the engineers experience we believe that this is a fair and reasonable price and additional quotes would not be in the public interest's good.

Thank you for your assistance on this request. Please let me know if you require any additional information and or clarification.

Sincerely  
Deborah

Deborah Robillard  
Manager / Gestionnaire  
Real Estate and Property / Services immobiliers et de gestion immobilière  
Innovation, Science and Economic Development Canada /  
Innovation, Sciences et Développement économique Canada  
3701 avenue Carling Avenue  
Ottawa, Ontario K2H 8S2  
[Deborah.robillard@canada.ca](mailto:Deborah.robillard@canada.ca)  
613-949-0694

---

**From:** MacDonell, Gordie (IC) <gordie.macdonell@canada.ca>  
**Sent:** April 23, 2020 12:41 PM  
**To:** Robillard, Deborah (IC) <deborah.robillard@canada.ca>  
**Subject:** FW: safety // 13052341-00

For your approval thanks gordie

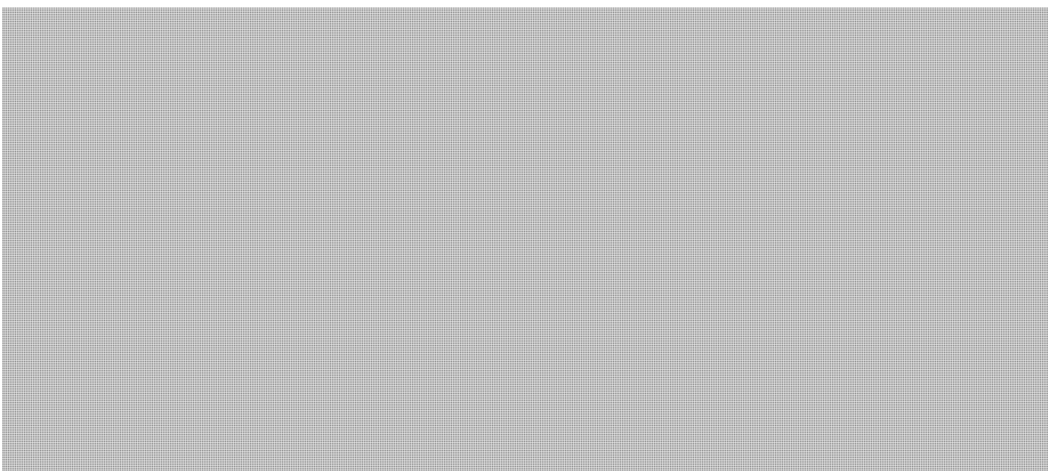
---

**From:** [REDACTED]  
**Sent:** April 23, 2020 12:38 PM  
**To:** MacDonell, Gordie (IC) <[gordie.macdonell@canada.ca](mailto:gordie.macdonell@canada.ca)>  
**Subject:** RE: safety // 13052341-00

Hi Gordie,

Yes of course, please see your updated quote as requested. If there's anything else I can do, please let me know.

Thanks and have a nice day,



---

**From:** MacDonell, Gordie (IC) [<mailto:gordie.macdonell@canada.ca>]  
**Sent:** Thursday, April 23, 2020 9:30 AM  
**To:** [REDACTED]  
**Subject:** safety

**CAUTION:** External email. Do not click links or open attachments unless you know the content is safe.  
**ATTENTION:** Courriel externe. Assurez-vous que les pièces jointes sont sans danger avant d'ouvrir le contenu et de cliquer sur les liens.

Hi [REDACTED] can you add this to the quote you are working on for me thanks [REDACTED]

Thanks,  
Gordie

Gordie MacDonell,  
Health and Safety Assistant, Communications Research Centre Canada / Innovation, Science and Economic Development Canada / Government of Canada / [gordie.macdonell@canada.ca](mailto:gordie.macdonell@canada.ca)  
NEW! (email) / Tel: 613-998-2869 / Cell: 613-978-4960 / TTY: 1-866-694-8389

Assitant de la santé et sécurité, Centre de recherches sur les communications Canada / Innovation, Sciences et Développement économique Canada / Gouvernement du Canada [gordie.macdonell@canada.ca](mailto:gordie.macdonell@canada.ca) NOUVEAU! (courriel) / Tél: 613-998-2869 / Cell: 613-978-4960 / ATS: 1-866-694-8389

**Quotation #: 13052341-00**

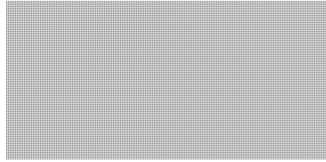
\* Ship Complete \*

<b>Customer #:</b>	29480
<b>Purchase Order #:</b>	GOVT-M91
<b>Date:</b>	04/20/20
<b>Ship:</b>	E60HN-17FSRE/014/HN
<b>Expected ship date:</b>	12/25/20
<b>Freight:</b>	PREPAID

**Ship To:** COMMUNICATIONS RESEARCH  
 CENTER / BLDG 4  
 3701 CARLING AVE  
 OTTAWA, ON K2H 8S2

**Attention:** GORDIE MACDONELL  
 INDUSTRY CANADA-BLDG 4  
 COMMUNICATIONS RESEARCH CENTER  
 3701 CARLING AVE  
 OTTAWA, ON K2H 8S2

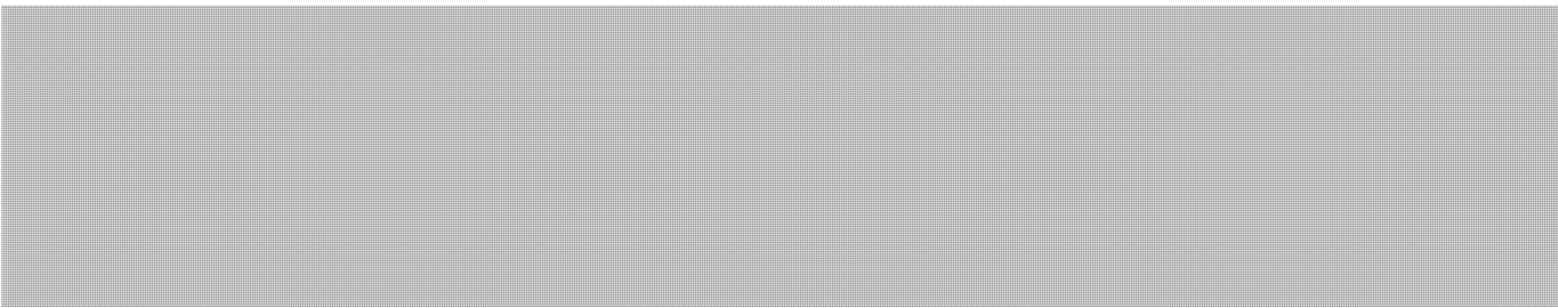
**Correspondence To:**



s.19(1)

s.20(1)

Line #	Product and Description	Qty	Expected Ship Date	Unit Price	Discount %	Net Unit Price	Total
SOA	E60HN-17FSRE/014/HN						471.84
							471.84
							186.96
							190.68
							793.44
							305.52
							305.52
							177.48
							540.72
							176.04
							198.36
							342.00
							65.10



**Quotation #: 13052341-00**

\* Ship Complete \*

<b>Customer #:</b>	29480
<b>Purchase Order #:</b>	GOVT-M91
<b>Date:</b>	04/20/20
<b>Ship:</b>	E60HN-17FSRE/014/HN
<b>Expected ship date:</b>	12/25/20
<b>Freight:</b>	PREPAID

**Ship To:** COMMUNICATIONS RESEARCH  
 CENTER / BLDG 4  
 3701 CARLING AVE  
 OTTAWA, ON K2H 8S2

**Attention:** GORDIE MACDONELL  
 INDUSTRY CANADA-BLDG 4  
 COMMUNICATIONS RESEARCH CENTER  
 3701 CARLING AVE  
 OTTAWA, ON K2H 8S2

**Correspondence To:**

s.18  
 s.19(1)  
 s.20(1)(c)

<i>Line #</i>	<i>Product and Description</i>	<i>Qty</i>	<i>Expected Ship Date</i>	<i>Unit Price</i>	<i>Discount %</i>	<i>Net Unit Price</i>	<i>Total</i>
							151.08
							Sub-Total 4376.58
							G.S.T./H.S.T. 568.96
							Total 4945.54

All applicable taxes extra.  
 Terms net 30 days (to approved accounts).  
 Due to volatility in the economy,  
 pricing on this quotation will remain  
 firm for a period of 7 days.

**Rusenstrom, Sashsha (IC)**

---

**From:** Robillard, Deborah (IC)  
**Sent:** March 31, 2020 11:30 AM  
**To:** Lafreniere, Shawn (IC)  
**Cc:** Cracknell, Michele (IC)  
**Subject:** MasterCard Request - [REDACTED].pdf  
**Attachments:** COMMUNICATIONS RESEARCH CENTRE-D160231-[REDACTED].pdf; ATT00001.htm

**Importance:** High

Good Morning Shawn,

Please contact [REDACTED] and make arrangements to purchase [REDACTED] in the amount of \$4,306.50 plus \$559.85 HST for a total of \$4,866.35 as per their attached quote.

There is a cost for shipping however we can pick them up once we return to work.

Please commit this against the following financial coding;  
IO 000CRC061083  
FUND N001  
COST CENTER 278641

Please make sure to request that they process the payment today so it goes against this fiscal years budget.

The estimated expenditure does not exceed \$5K including HST for "goods" and based on DCO RE&P's experience we believe that this is a fair and reasonable price and additional quotes would not be in the public interest's good.

Sincerely  
Deborah

Deborah Robillard  
Manager / Gestionnaire  
Real Estate and Property / Services immobiliers et de gestion immobilière  
Innovation, Science and Economic Development Canada /  
Innovation, Sciences et Développement économique Canada  
3701 avenue Carling Avenue  
Ottawa, Ontario K2H 8S2  
[Deborah.robillard@canada.ca](mailto:Deborah.robillard@canada.ca)  
613-949-0694

---

**From:** Cracknell, Michele (IC) <michele.cracknell@canada.ca>  
**Sent:** March 31, 2020 11:20 AM  
**To:** Robillard, Deborah (IC) <deborah.robillard@canada.ca>  
**Subject:** Fwd: PDF Document COMMUNICATIONS RESEARCH CENTRE-[REDACTED].pdf

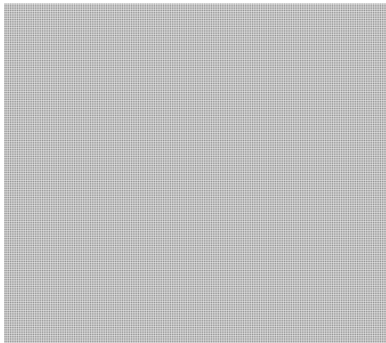
Hi deborah  
Here is the quote

s.18  
s.19(1)  
s.20(1)

Begin forwarded message:

**From:** [REDACTED] >  
**Date:** March 31, 2020 at 11:17:32 AM EDT  
**To:** "Cracknell, Michele (IC)" <[michele.cracknell@canada.ca](mailto:michele.cracknell@canada.ca)>  
**Subject:** PDF Document COMMUNICATIONS RESEARCH CENTRE-D160231-[REDACTED].pdf

Hi Michele  
The following is the quote for the shields  
Regards



s.18  
s.19(1)  
s.20(1)

# Job Estimate - Laser

Account Number: COM056  
**Company Name:** COMMUNICATIONS RESEARCH CENTRE  
 Address: 3701 CARLING AVE., BLDG 2C, ROOM 166  
 OTTAWA, ON  
 K2H8S2  
 E-mail Address: :michele.cracknell@canada.ca  
 Customer to supply: Digital File  
 Printing Proof: Required  
 Job name:  
 Docket #:

**Quote Number:** D160231-R1  
 Contact Name: MICHELECRACKNELL  
 Phone Number: 613.991.3180  
 Facsimile Number: 613.991.4378  
 Today's Date: Tuesday, March 31, 2020  
 Estimated By:  
 Account Manager:  
 Production Contact:  
 Turn-around Time: TBD  
 PO Number:

Ext #:

**Thank you for the opportunity to submit a cost estimate on your upcoming project described below**

IN ORDER TO ENSURE PROPER BILLING, PLEASE PROVIDE ESTIMATE NUMBER OR INCLUDE COPY OF THIS ESTIMATE WITH YOUR ORDER, OTHERWISE LIST PRICES MAY APPLY


Number of Originals	Number of Prints	Description	Total Cost
<b>SubTotal</b>			<b>\$4,306.50</b>

Unless otherwise indicated prices are net cost, and based on normal turnaround (minimum of 24 hrs per dept.).  
 If required sooner rush charges may apply. Turnaround time is based on proof approval and is subject to current production workload.  
 Additional artwork if req'd, will be charged in addition to the above noted cost.  
**Delivery and applicable taxes are extra.**

**From:** [Redacted] **s.18**  
**Sent:** May 21, 2020 9:19 AM **s.20(1)**  
**To:** Gagnon, Josée MJ (ASC/CSA)  
**Subject:** Your [Redacted] Order Confirmation (#35653)

## Thank you for shopping with us!

---

 Your order ID is **#35653**. A summary of your order is shown below. To view the status of your order [click here](#).

### Shipping Address

**Josee Gagnon**  
Canadian Space Agency  
6767 route de l'Aeroport  
St Hubert, Quebec J3Y 8Y9  
Canada  
450-926-4401

### Billing Address

**Josee Gagnon**  
Canadian Space Agency  
6767 route de l'Aeroport  
St Hubert, Quebec J3Y 8Y9  
Canada  
450-926-4401

### Your Order Contains...

Cart Items	SKU	Qty	Item Price	Item Total
			CAD	<b>\$419.70 CAD</b>
			<b>Subtotal:</b>	<b>\$419.70 CAD</b>
			<b>Shipping:</b>	<b>\$0.00 CAD</b>
			<b>Tax:</b>	<b>\$62.85 CAD</b>
			<b>Grand Total:</b>	<b>\$482.55 CAD</b>
			Payment Method:	Credit Card



**Page 127**

**is withheld pursuant to section  
est retenue en vertu de l'article**

**18**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**

**CRC purchasing of PPE between Sunday March 1, 2020 and Friday May 15, 2020 in relation to COVID19**

Date	Description	Quantity	Unit Cost	Supplier	Method of Procurement	E-mail Attachments
Mar 31					MasterCard Transaction	March 31 e-mail subject: MasterCard Request - [REDACTED]
Apr 23					MasterCard Transaction	April 23 e-mail subject: MasterCard Request FW: safety // 13052341-00
Apr 23					MasterCard Transaction	April 23 e-mail subject: MasterCard Request FW: safety // 13052341-00
Apr 23					MasterCard Transaction	April 23 e-mail subject: MasterCard Request FW: safety // 13052341-00
May 7					MasterCard Transaction	May 7 e-mail subject: MasterCard Request: CRC request for [REDACTED]
May 12					MasterCard Transaction	May 12 e-mail subject: FW: MasterCard Request - [REDACTED]
May 19					MasterCard Transaction	May 19 e-mail subject: Commande: 99315
May 19					MasterCard Transaction	May 19 e-mail subject: Commande: 99315
May 19					MasterCard Transaction	May 19 e-mail subject: Commande: 99315