

# Joint Reports to PACP – RRRF and Budget 2021 Programs

As part of the Government Response to the Standing Committee on Public Accounts' (PACP) Report 17 entitled: *Regional Relief and Recovery Fund* (the PACP Report), the regional development agencies (RDAs) committed to provide the PACP with a progress report in May 2023. This report responds to the PACP's requests and outlines the activities undertaken, complete, and still underway in response to the recommendations provided by the Office of the Auditor General (OAG) in their respective reports on the several key COVID-19 pandemic relief and recovery programs:

- The Regional Relief and Recovery Fund (RRRF)
- The Aerospace Regional Recovery Initiative (AARI)
- Canada Community Revitalization Fund (CCRF)
- Jobs and Growth Fund (JGF)
- Major Festivals and Events Support Initiative (MFESI)
- Tourism Relief Fund (TRF)

These initiatives are supporting sectors most impacted by the COVID-19 pandemic, providing support to Canadian businesses, organizations, and communities so they can recover, grow, and thrive following the pandemic. The RDAs incorporated lessons learned from the RRRF into the delivery of the COVID-19 recovery initiatives, improving the way the RDAs deliver pandemic-related programs, enhancing coordination and transparency, and promoting equity as well as improved reporting on results.

## **Report 1: Committee Recommendation #1**

**The Atlantic Canada Opportunities Agency, Canada Economic Development for Quebec Regions, the Federal Economic Development Agency for Northern Ontario, the Federal Economic Development Agency for Southern Ontario, Prairies Economic Development Canada, Pacific Economic Development Canada, and the Canadian Northern Economic Development Agency (hereafter, the Regional Development Agencies) should provide the House of Commons Standing Committee on Public Accounts with a joint progress report regarding the targets for support to under-represented groups. These targets should be set for each of the five COVID 19 recovery programs announced in Budget 2021, namely, the Canada Community Revitalization Fund, Tourism Relief Fund, Jobs and Growth Fund, Major Festivals and Events Support Initiative, and Aerospace Regional Recovery Initiative. A final joint report on whether these targets were met in 2022–2023 should also be provided.**

As noted in the interim report filed by the Regional Development Agencies (RDAs) in December 2022, targets for under-represented groups were set for three of the five initiatives, where appropriate, given each initiative's objectives and target clientele.

Table 1 on the following page provides a summary of the results to date according to the selected indicators within each program. Additional details for each of the programs by RDA can be found in Annex A – PACP Program Status Report – Budget 2021 Programs.

The setting of targets for under-represented groups was not appropriate for the Canada Community Revitalization Fund (CCRF), which supported not-for-profit organizations, municipalities, and other local organizations (e.g., Indigenous organizations) to expand or improve public spaces, foster community revitalization, and increase accessibility for a wide range of users, including under-represented groups. However, recognizing the unique challenges rural and remote communities experience in providing funding to infrastructure projects compared with urban areas, CCRF targeted support for 550 rural and remote communities and committed \$250M of the total \$500M RDA budget allocation to rural and remote communities.

The Major Festivals and Events Support Initiative (MFESI) also did not set a target for underrepresented groups. MFESI targets support to large-scale events (e.g., the Calgary Stampede) with annual pre-pandemic revenues in excess of \$10 million to ensure their continued operations, to adapt their activities to new pandemic realities, and to better position them for the future. As such, MFESI did not lend itself to specific targets for underrepresented groups.

Note that due to the lack of eligible applicants within their regions, the Aerospace Regional Recovery Initiative (ARRI) was not delivered by the Canadian Northern Economic Development Agency, and the Major Festivals and Events Support Initiative (MFESI) was not delivered by the Atlantic Canada Opportunities Agency, the Canadian Northern Economic Development Agency, and the Federal Economic Development Agency for Northern Ontario.

Table 1 - Results Status Summary for Budget 2021 Programs

Program	Measure	Target <sup>1</sup>	Data Source	Results to March 31, 2023	Status
AARI	Participation of women in aerospace manufacturing industry	11,095 female workers by 2024	Statistics Canada's 2024 Census	n/a <sup>2</sup>	In progress
AARI	Participation of women in air transportation industry	27,650 female workers by 2024	Statistics Canada's 2024 Census	n/a <sup>3</sup>	In progress
CCRF	Targeted support to rural and remote communities	550 rural/remote communities served by March 31, 2023	RDA program reporting	1,131 rural/remote project recipients	Achieved
CCRF	Targeted support to rural and remote communities	\$250M out of \$500M total allocation by March 31, 2023	RDA program reporting	\$374.6M in contributions	Achieved
JGF	Targeted support for under-represented groups <sup>4</sup>	Support 200 businesses or organizations owned by under-represented groups by March 31, 2024	RDA program reporting	461 entities supported <sup>5</sup>	Achieved
JGF	Targeted support for under-represented groups	\$140M of the \$700M allocation by March 31, 2024	RDA program reporting	\$557.3M in contributions	Achieved
JGF	Targeted support to businesses created after January 2020	\$70M nationally by March 31, 2023	RDA program	\$59.3M to new businesses	In progress <sup>6</sup>

<sup>1</sup> With the recent one-year extension of CCRF and MFESI, the related results are interim.

<sup>2,3</sup> Since the AARI results will be confirmed via the 2024 national census, a subsequent report on this initiative alone could be provided in 2025 once the census data becomes available.

<sup>4</sup> For the purposes of the Budget 2021 programs, "under-represented groups" has been defined as businesses or organizations that are owned, led or majority led by Women; Indigenous Peoples; Members of Official Language Minority Communities (OLMCs); Persons with Disabilities; Newcomers to Canada and Immigrants; Black Communities; Racialized Communities; and 2SLGBTQI+. Full definitions of each of these groups can be found in the Definitions tab in Annex A.

<sup>5</sup> Individuals may intersect under several different under-represented groups and be counted more than once. Therefore, they may not be mutually exclusive.

<sup>6</sup> As the JGF program does not end until March 31, 2024, the related results are interim.

			reporting		
<b>TRF</b>	Targeted support for under-represented groups <sup>7</sup>	Support 360 businesses or organizations owned by under-represented groups by March 31, 2023	RDA program reporting	<i>1,555 project recipients<sup>8</sup></i>	Achieved
<b>TRF</b>	Support for Indigenous tourism	10% or \$50M nationally	RDA program reporting	<i>14.8% of funding/ \$70.7M in contributions</i>	Achieved

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<sup>7</sup> For the purposes of the Budget 2021 programs, “under-represented groups” has been defined as businesses or organizations that are owned, led or majority led by Women; Indigenous Peoples; Members of Official Language Minority Communities (OLMCs); Persons with Disabilities; Newcomers to Canada and Immigrants; Black Communities; Racialized Communities; and 2SLGBTQI+. Full definitions of each of these groups can be found in the Definitions tab in Annex A.

<sup>8</sup> Individuals may intersect under several different under-represented groups and be counted more than once. Therefore, they may not be mutually exclusive.

## Report 2: Committee Recommendation #2

**The Regional Development Agencies should provide the Committee with a joint report regarding the progress made toward improved coordination, fairness, and transparency in delivering the five COVID 19 recovery programs announced in Budget 2021, namely, the Canada Community Revitalization Fund, Tourism Relief Fund, Jobs and Growth Fund, Major Festivals and Events Support Initiative, and Aerospace Regional Recovery Initiative.**

The RDAs continually strive to meet diverse, place-based regional needs while also strengthening coordination in delivering these initiatives. For the Budget 2021 recovery initiatives, the RDAs adopted common program parameters and eligibility criteria to ensure fairness, transparency, and consistency in approach (e.g., a continuous intake of applications under the Jobs and Growth Fund), while maintaining regional flexibility to consider regional realities. For each of the initiatives, RDAs established Pan-RDA implementation teams for improved coordination, used similar public messaging and web content for consistency and transparency, and shared best practices.

Actions completed or underway by the RDAs that respond to the recommendation for the five pandemic economic recovery initiatives under Budget 2021:

- Developed frameworks to collect consistent information for assessment and reporting (e.g., similar applications and inclusivity information). **Completed July 2021.**
- Launched public-facing material in a similar format to communicate common funding parameters. **Completed July 2021.**
- Established “RDA Tiger Teams” for five (5) new COVID-19 recovery programs announced in Budget 2021 to coordinate program implementation while meeting the specific needs of the respective regions. **Established June 2021. RDA Tiger team collaboration and communication is ongoing until program closures in 2024.**
- Delivered technical briefings to stakeholders and new prospective applicants to be transparent in communicating eligibility requirements and program timeframes. **Completed November 2021.**

Further details and examples of each of these actions can be found in Annex B - Coordination, Fairness and Transparency Examples from Budget 2021 Programs.

### **Report 3: Committee Recommendation #3**

**The Regional Development Agencies should provide the Committee with a joint report regarding the steps taken to ensure that program results reporting is harmonized and accurate, while taking care to adequately reflect the distinct needs and realities of the regions where they operate.**

The RDAs recognize the importance of harmonized approaches to data collection, analysis, and accurate reporting for initiatives that are jointly delivered by multiple organizations. The RDAs work to achieve and improve the consistency and accuracy of performance indicators, data collection, analysis, and reporting. To this end, when designing new joint initiatives, RDAs work together, and consult stakeholders as necessary, in developing common approaches, while taking into account their particular regional or local circumstances, needs, and realities. To support this objective, the RDAs have taken the following steps:

- Developed and implemented new grants and contributions systems, based on a common platform, which enhances the capacity to collect and report on data.
- Established joint policy and program working groups to coordinate the design and delivery of the Budget 21 programs, the results of which were the basis for training staff, preparing program guides, and developing and monitoring results. This work involved identifying common performance metrics and data for which information is collected and reported using similar foundational definitions and reporting templates. This ensured a consistent approach to accurately report on outcomes.
- Developed a common data reporting strategy for Budget 2021 programs, including similar definitions, shared reporting templates, common program indicators, and shared activities to enhance the accuracy and standardization of data gathered. As well, to further enhance coordination and harmonization, the RDAs created in November 2021 the RDAs Support Unit (RSU) that chairs a biweekly meeting to discuss areas of common interest such as definitions and data gaps. An example of the coordination of data reporting between the RDAs via a shared data report can be found in Annex C – Budget 2021 Programs Monthly Reporting Template. This monthly reporting is coordinated by the RSU which collates and packages this data, after quality review by each of the lead RDAs.
- Coordinated regular meetings on performance measurement to develop and advance common reporting approaches, develop tools for staff, and collaborate with Statistics Canada to explore different sources of data to track results in a way that complements administrative data systems.

The RDAs remains committed to continuing to pursue a structured approach to build on current practices to improve the consistency and accuracy of measurement and reporting as well as to use experience from previous programming and information from audits and evaluations to inform the design of performance measurement strategies for future joint initiatives.

#### **Report 4: Committee Recommendation #4**

**The Regional Development Agencies should provide the Committee with a joint report with the following information: 1) the number of files from recipients who were deemed ineligible or who had amounts that were deemed ineligible after the fact; 2) the amounts repaid for this reason; and 3) the measures taken to encourage repayment. Reports on the default rate for repayable loans should also be provided.**

The RDAs have funded 8,125 projects valued at \$989.5 million. This funding support was provided directly to businesses. As of March 31, 2023, the RDAs report the following on recommendation #4:

- Number of projects from recipients deemed ineligible or who had amounts that were deemed ineligible after the fact = 277 projects
- Amounts repaid from these projects = \$4.1 million
- Measures taken to encourage repayment – multiple attempts to contact (via email, phone, letters); flexible repayment plans as per the program parameters and the terms and conditions; issuance of default and demand letters as needed; pursuance of advanced collection actions including legal avenues and CRA set-offs.
- Current default rate for repayable loans = 4.4%

Note the following definitions were used:

*Ineligible Recipients/Expenditures* includes but is not limited to ineligible recipients and situations where eligible recipients were deemed ineligible after the fact or where funding may have been used for expenses not allowed under the program, such as those noted by the OAG report.

*Defaults* - includes businesses that have closed or are in the process of closing, bankruptcies and receiverships, and those not in compliance with the Contribution Agreements.

Additional details can be found in Annex D – RRRF Reporting on Repayments.

In addition to this report, subsequent reports on default rates will also be provided to PACP at the intervals indicated in the recommendation (30 June 2024, 31 December 2024, 30 June 2025, and 31 December 2025).

## General Definitions (Applicable to All Initiatives)

**Equity and Diversity Businesses /Ownership:** An organization is owned, or majority owned by under-represented groups, such as Women, Indigenous Peoples, Visible Minorities, Persons with Disabilities, etc. Majority led constitutes an individual and/or a group from one of the identified under-represented groups listed either: owning 50% or more of the organization; or having long-term control and management of the business, contribution of capital and an active role in both strategic and day-to-day decision making.

### **Under-represented Groups:**

**Women:** Persons who identify with the female gender (inspired from StatsCan).

**Indigenous Peoples:** Persons who identify themselves as First Nations people, Inuit, or Métis (*Employment Equity Act*).

**Members of Official Language Minority Communities (OLMCs):** Persons whose first official language spoken is the minority official language in the province or territory of residence (ISED Best Practices Guide on Gender and Diversity Data collection, November 2020).

**Persons with disabilities:** Persons who have a long-term or recurring physical, mental, sensory, psychiatric, or learning impairment and: (a) consider themselves to be disadvantaged in employment by reason of that impairment; or (b) believe that an employer or potential employer is likely to consider them to be disadvantaged in employment by reason of that impairment. This also includes persons whose functional limitations owing to their impairment may have been accommodated in situations of employment (*Employment Equity Act*, StatsCan and ISED Best Practices Guide on Gender and Diversity Data collection, November 2020).

**Newcomers to Canada and immigrants:** Persons who are, or have been, landed immigrants or permanent residents, who have been granted the right to reside in Canada permanently by immigration authorities. Immigrants who have obtained Canadian citizenship through naturalization are included in this group. Newcomers are considered recent landed immigrants who arrived in Canada within the last five years (StatsCan).

**Black communities:** Persons who are members of the Black community population.

**Racialized communities:** Persons, other than Indigenous peoples, who are non-Caucasian in race or non-white in colour (e.g. South Asian, Chinese, Black, Filipino, Latin American, Arab, Southeast Asian, West Asian, Korean and Japanese) (*Employment Equity Act*, Stats Canada and ISED Best Practices Guide on Gender and Diversity Data collection, November 2020).

**2SLGBTQI+:** Persons who identify as belonging to the following communities: Two-Spirit, Lesbian, Gay, Bisexual, Transgender, Queer, Intersex, + (inclusive of people who identify as part of sexual and gender diverse communities, who use additional terminologies) (2SLGBTQI+ Secretariat).

**Rural/Remote Area:** Rural areas are areas outside Central Metropolitan Areas (CMAs).

**New Business:** Businesses created after January 1st, 2020.



Annex A - PACP Program Status Report - Budget 2021 Programs

Canada Community Revitalization Fund (CCRF)

Report Start Date (Launch Date)(MM-DD-YYYY): 23/06/2021  
 Report End Date (MM-DD-YYYY): 31/03/2023

APPLICABLE OAG/PCAP RECOMMENDATIONS Recommendation 1 - targeted support to rural and remote communities (target of 550 rural/remote communities served and \$250M out of \$500M total allocation)

RECOMMENDATION STATUS 1,131 rural/remote project recipients, \$374.6M in contributions

Regional Development Agency (RDA)

Regional Development Agency	G&C Portion of CCRF Allocated to RDAs	Number of Entities (Businesses and Organizations) Owned, Led, or Majority Led by Under-represented Groups <sup>2</sup> <i>The Number of Entities Owned, Led, or Majority Led by Under-represented Groups is not mutually exclusive and is voluntarily self-identified by the applicant. Therefore, these indicators will likely not accurately reflect the true inclusiveness representation of the applicants.</i>																		Communities Supported in Rural/Remote Areas		
		Women		Indigenous Peoples		Members of Official Language Minority Communities		Youth		Persons with Disabilities		Newcomers to Canada and Immigrants		Black Communities		Racialized Communities		2SLGBTQI+		Number of Distinct Communities Supported	Number of Projects	RDA Contribution (\$)
		Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects			
New Brunswick	\$58,035,100	0	\$0	7	\$2,363,291	24	\$2,074,710	4	\$1,215,645	1	\$6,750	0	\$0	0	\$0	1	\$110,000	0	\$0	82	115	\$16,471,387
Newfoundland and Labrador		0	\$0	6	\$1,245,110	0	\$0	0	\$0	0	\$0	1	\$150,000	0	\$0	1	\$497,250	0	\$0	122	170	\$13,542,680
Nova Scotia		1	\$250,000	11	\$2,099,300	6	\$440,701	19	\$1,559,842	6	\$874,707	2	\$119,430	1	\$88,669	2	\$254,951	0	\$0	128	265	\$19,757,350
Prince Edward Island		4	\$216,039	2	\$722,195	3	\$414,918	1	\$120,000	1	\$34,550	0	\$0	0	\$0	0	\$0	0	\$0	47	76	\$7,764,490
Atlantic Canada Opportunities Agency (ACOA)		5	\$466,039	26	\$6,429,896	33	\$2,930,329	24	\$2,895,487	8	\$916,007	3	\$269,430	1	\$88,669	4	\$862,201	0	\$0	379	626	\$57,535,907
Canada Economic Development for Quebec Regions (CED)	\$101,749,750	135	\$45,637,293	25	\$14,722,266	28	\$9,826,645	59	\$22,183,405	21	\$8,575,539	13	\$5,035,492	7	\$3,862,484	8	\$4,113,731	11	\$4,990,485	185	216	\$69,565,361
Yukon	\$15,128,751	5	\$1,130,508	4	\$2,050,617	0	\$0	2	\$551,232	0	\$0	0	\$0	0	\$0	1	\$490,000	0	\$0	4	4	\$2,315,410
Northwest Territories		1	\$150,000	10	\$2,713,253	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	1	\$686,910	1	\$130,000	10	13	\$4,997,192
Nunavut		2	\$1,066,018	9	\$2,972,256	1	\$350,000	2	\$800,000	1	\$500,000	0	\$0	0	\$0	0	\$0	0	\$0	6	12	\$3,795,751
Canadian Northern Economic Development Agency (CanNor)		8	\$2,346,526	23	\$7,736,126	1	\$350,000	4	\$1,351,232	1	\$500,000	0	\$0	0	\$0	2	\$1,176,910	1	\$130,000	20	29	\$11,108,353
Federal Economic Development Agency for Southern Ontario (FedDev)	\$138,909,602	202	\$63,252,106	12	\$5,976,629	25	\$7,597,915	38	\$10,525,063	39	\$13,220,207	30	\$11,546,947	22	\$9,897,905	34	\$15,651,569	26	\$19,918,229	187	249	\$75,646,990
Federal Economic Development Agency for Northern Ontario (FedNor)	\$19,142,500	12	\$4,699,223	13	\$6,443,594	3	\$1,462,402	8	\$3,810,250	5	\$2,237,402	2	\$759,750	2	\$759,750	3	\$1,462,402	7	\$3,265,822	43	45	\$17,041,384
Pacific Economic Development Canada (PacifiCan)	\$51,349,200	17	\$4,550,895	20	\$8,159,011	4	\$947,140	9	\$2,474,071	12	\$3,538,938	5	\$701,793	2	\$246,320	12	\$3,927,124	27	\$11,371,789	83	139	\$48,493,849
Manitoba	\$95,362,801	16	\$2,777,709	16	\$6,527,479	5	\$1,528,694	11	\$2,445,728	5	\$1,480,306	5	\$1,329,306	1	\$24,000	7	\$3,247,947	3	\$522,400	47	83	\$21,572,517
Saskatchewan		17	\$3,801,384	13	\$6,003,707	1	\$750,000	8	\$1,728,575	6	\$1,273,602	4	\$1,004,172	0	\$0	3	\$1,481,304	3	\$1,160,250	99	115	\$22,174,853
Alberta		27	\$6,770,559	10	\$3,581,295	2	\$447,000	9	\$3,071,174	2	\$744,876	1	\$476,916	2	\$277,739	9	\$3,214,444	4	\$1,659,608	88	170	\$51,498,223
Prairies Economic Development Canada (PrairiesCan)		60	\$13,349,652	39	\$16,112,481	8	\$2,725,694	28	\$7,245,477	13	\$3,498,784	10	\$2,810,394	3	\$301,739	19	\$7,943,695	10	\$3,342,258	234	368	\$95,245,593
<b>Total</b>	<b>\$479,677,704</b>	<b>439</b>	<b>\$134,301,734</b>	<b>158</b>	<b>\$65,580,003</b>	<b>102</b>	<b>\$25,840,125</b>	<b>170</b>	<b>\$50,484,985</b>	<b>99</b>	<b>\$32,486,877</b>	<b>63</b>	<b>\$21,123,806</b>	<b>37</b>	<b>\$15,156,867</b>	<b>82</b>	<b>\$35,137,632</b>	<b>82</b>	<b>\$37,018,583</b>	<b>1,131</b>	<b>1,672</b>	<b>\$374,637,437</b>

**General Notes:**

- Projects enumerated in the Priority Area are not mutually exclusive.
- Number of Entities Owned, Led, or Majority Led by Under-represented Groups is not mutually exclusive and is voluntarily self-identified by the applicant.

1. Le projets énumérés dans la section Secteur prioritaire ne sont pas mutuellement exclusif.  
 2. Le Nombre d'entités appartenant, dirigé, ou dirigé en majorité par un groupe sous-représenté ne s'exclut pas mutuellement et sont auto-identifiés de manière volontaire.

Annex A - PACP Program Status Report - Budget 2021 Programs

**Tourism Relief Fund (TRF)**

Report Start Date (Launch Date)(MM-DD-YYYY): 23/06/2021  
 Report End Date (MM-DD-YYYY): 31/03/2023

APPLICABLE OAG/PCAP RECOMMENDATIONS Recommendation 1 - targeted support to under-represented groups (target of 360 businesses/organizations owned by under-represented groups served); 10% or \$50M in funding nationally to support Indigenous tourism initiatives

RECOMMENDATION STATUS 1,555 projects with under-represented groups (not mutually exclusive); 14.7% of funding/\$70.7M in contributions to Indigenous owned/led/majority led businesses and organizations

Regional Development Agency (RDA)

Regional Development Agency	G&C Portion of TRF Allocated to RDAs	Number of Entities (Businesses and Organizations) Owned, Led, or Majority Led by Under-represented Groups <sup>1</sup>																	Number of Tourism Products Adapted or Created, Excluding Major Festivals	
		<i>The Number of Entities Owned, Led, or Majority Led by Under-represented Groups is not mutually exclusive and is voluntarily self identified by the applicant. Therefore, these indicators will likely not accurately reflect the true inclusiveness representation of the applicants.</i>																		
		Women		Indigenous Peoples		Members of Official Language Minority Communities		Youth		Persons with Disabilities		Newcomers to Canada and Immigrants		Black Communities		Racialized Communities		2SLGBTQI+		
Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	
New Brunswick	\$46,999,997	26	\$3,062,702	9	\$1,774,909	27	\$2,700,116	7	\$1,952,226	2	\$393,676	2	\$135,000	0	\$0	0	\$0	0	\$0	9
Newfoundland and Labrador		71	\$6,428,500	19	\$1,476,000	0	\$0	0	\$0	0	\$0	1	\$100,000	0	\$0	0	\$0	1	\$100,000	19
Nova Scotia		34	\$4,060,791	7	\$2,052,200	4	\$143,299	1	\$50,000	1	\$13,299	5	\$370,000	1	\$100,000	0	\$0	2	\$160,000	8
Prince Edward Island		11	\$746,897	3	\$500,000	0	\$0	1	\$60,390	0	\$0	0	\$0	1	\$60,390	0	\$0	1	\$341,804	3
Atlantic Canada Opportunities Agency (ACOA)		142	\$14,298,890	38	\$5,803,109	31	\$2,843,415	9	\$2,062,616	3	\$406,975	8	\$605,000	2	\$160,390	0	\$0	4	\$601,804	39
Canada Economic Development for Quebec Regions (CED)	\$115,121,793	71	\$37,411,300	22	\$7,265,743	8	\$21,228,297	38	\$26,550,103	3	\$20,160,682	12	\$22,054,202	4	\$20,693,750	3	\$22,890,000	11	\$22,380,934	105
Yukon	\$2,435,000	28	\$1,603,551	8	\$261,768	6	\$453,054	6	\$202,924	2	\$28,175	5	\$124,290	0	\$0	1	\$50,000	3	\$62,881	43
Northwest Territories		0	\$0	1	\$85,500	0	\$0	1	\$85,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	54
Nunavut		1	\$99,999	4	\$543,855	0	\$0	1	\$99,999	0	\$0	0	\$0	0	\$0	0	\$0	1	\$99,999	0
Canadian Northern Economic Development Agency (CanNor)		29	\$1,703,550	13	\$891,123	6	\$453,054	8	\$388,423	2	\$28,175	5	\$124,290	0	\$0	1	\$50,000	4	\$162,880	97
Federal Economic Development Agency for Southern Ontario (FedDev)	\$119,756,092	236	\$42,461,060	48	\$16,669,230	24	\$4,909,852	37	\$6,919,632	16	\$4,586,136	19	\$3,572,635	17	\$4,943,126	34	\$6,393,332	44	\$6,856,221	466
Federal Economic Development Agency for Northern Ontario (FedNor)	\$25,299,998	70	\$10,314,599	33	\$7,605,664	12	\$3,819,139	15	\$3,678,121	8	\$1,571,121	9	\$1,698,971	5	\$1,360,661	4	\$1,259,871	9	\$1,611,584	658
Pacific Economic Development Canada (PacifiCan)	\$79,150,168	84	\$35,706,198	40	\$17,402,782	11	\$1,276,552	31	\$3,428,406	14	\$1,769,403	10	\$1,384,920	2	\$213,031	37	\$10,196,751	30	\$16,027,742	199
Manitoba	\$73,061,692	10	\$3,868,448	5	\$1,988,950	6	\$1,692,511	6	\$2,142,545	2	\$609,250	0	\$0	0	\$0	3	\$655,650	2	\$261,850	81
Saskatchewan		16	\$5,997,582	9	\$2,345,536	4	\$757,775	4	\$827,000	4	\$799,498	1	\$20,000	1	\$210,000	3	\$720,000	3	\$327,999	52
Alberta		32	\$12,886,823	16	\$7,081,690	5	\$2,279,173	14	\$2,058,774	7	\$2,229,960	5	\$1,048,583	3	\$1,685,019	10	\$4,279,803	7	\$3,638,101	270
Prairies Economic Development Canada (PrairiesCan)		58	\$22,752,853	30	\$11,416,176	15	\$4,729,459	24	\$5,028,319	13	\$3,638,708	6	\$1,068,583	4	\$1,895,019	16	\$5,655,453	12	\$4,227,950	403
Innovation, Science and Economic Development Canada (ISED)	\$15,000,000	0	\$0	1	\$3,606,688	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0
<b>Total</b>	<b>\$476,824,740</b>	<b>690</b>	<b>\$164,648,450</b>	<b>225</b>	<b>\$70,660,515</b>	<b>107</b>	<b>\$39,259,768</b>	<b>162</b>	<b>\$48,055,620</b>	<b>59</b>	<b>\$32,161,200</b>	<b>69</b>	<b>\$30,508,601</b>	<b>34</b>	<b>\$29,265,977</b>	<b>95</b>	<b>\$46,445,407</b>	<b>114</b>	<b>\$51,869,115</b>	<b>1,967</b>

General Notes:

1. Number of Entities Owned, Led, or Majority Led by Under-represented Groups is not mutually exclusive and is voluntarily self identified by the applicant.
  2. Program support targets are presented per RDA for internal purposes, however, these targets are for the program as a whole (not per RDA).
1. Le Nombre d'entités appartenant, dirigé, ou dirigé en majorité par un groupe sous-représenté ne s'excluent pas mutuellement et sont auto-identifiés de manière volontaire.
2. Les Objectifs de support des programmes sont présentés par ADR à des fins internes, ces objectifs sont en réalité pour le programme en entier (non par-ADR).

Annex A - PACP Program Status Report - Budget 2021 Programs

**Aerospace Regional Recovery Initiative (ARRI)**

Report Start Date (Launch Date)(MM-DD-YYYY): 23/06/2021  
 Report End Date (MM-DD-YYYY): 31/03/2023

APPLICABLE OAG/PCAP RECOMMENDATIONS Recommendation 1 - targeted support for overall participation of women in aerospace manufacturing industry (target of 11,095 female workers) and air transportation industry (target of 27,650 female workers) by 2024.

RECOMMENDATION STATUS Will be tracked via the results posted in Statistics Canada's 2024 National Census.

Regional Development Agency (RDA)

Regional Development Agency	G&C Portion of ARRI Allocated to RDAs	Number of Entities (Businesses and Organizations) Owned, Led, or Majority Led by Under-represented Groups <sup>1</sup>																		Estimate of Jobs Directly Supported			
		<i>The Number of Entities Owned, Led, or Majority Led by Under-represented Groups is not mutually exclusive and is voluntarily self-identified by the applicant. Therefore, these indicators will likely not accurately reflect the true inclusiveness representation of the applicants.</i>																		Estimated Jobs Created	Estimated Jobs Maintained		
		Women		Indigenous Peoples		Members of Official Language Minority Communities		Youth		Persons with Disabilities		Newcomers to Canada and Immigrants		Black Communities		Racialized Communities		2SLGBTQI+					
Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects				
New Brunswick		0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	3	0
Newfoundland and Labrador		0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	3	11
Nova Scotia		0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	9	0
Prince Edward Island		0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	6	0
Atlantic Canada Opportunities Agency (ACOA)		0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	21	11
Canada Economic Development for Quebec Regions (CED)	\$89,725,000	3	\$10,767,290	0	\$0	0	\$0	1	\$3,500,000	0	\$0	1	\$1,413,750	1	\$6,012,823	0	\$0	0	\$0	0	\$0	263	227
Federal Economic Development Agency for Southern Ontario (FedDev)	\$64,800,000	7	\$20,444,459	2	\$4,870,160	1	\$1,360,000	3	\$10,510,160	1	\$1,360,000	5	\$24,405,622	2	\$6,518,986	5	\$26,555,782	1	\$2,500,000	345	696		
Federal Economic Development Agency for Northern Ontario (FedNor)	\$11,875,000	0	\$0	1	\$1,000,000	0	\$0	2	\$1,092,450	0	\$0	2	\$1,092,450	0	\$0	1	\$1,000,000	0	\$0	28	95		
Pacific Economic Development Canada (PacifiCan)	\$31,200,000	1	\$1,171,800	1	\$165,750	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	194	73		
Manitoba		0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	70	120
Saskatchewan		1	\$1,000,000	1	\$1,000,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	1	\$1,000,000	0	\$0	3	24		
Alberta		0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	95	10
Prairies Economic Development Canada (PrairiesCan)		1	\$1,000,000	1	\$1,000,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	1	\$1,000,000	0	\$0	168	154		
<b>Total</b>	<b>\$240,925,000</b>	<b>12</b>	<b>\$33,383,549</b>	<b>5</b>	<b>\$7,035,910</b>	<b>1</b>	<b>\$1,360,000</b>	<b>6</b>	<b>\$15,102,610</b>	<b>1</b>	<b>\$1,360,000</b>	<b>8</b>	<b>\$26,911,822</b>	<b>3</b>	<b>\$12,531,809</b>	<b>7</b>	<b>\$28,555,782</b>	<b>1</b>	<b>\$2,500,000</b>	<b>1,019</b>	<b>1,256</b>		

General Notes:  
 1. Number of Entities Owned, Led, or Majority Led by Under-represented Groups is not mutually exclusive and is voluntarily self-identified by the applicant.  
 1. Le Nombre d'entités appartenant, dirigé, ou dirigé en majorité par un groupe sous-représenté ne s'excluent pas mutuellement et sont auto-identifiés de manière volontaire.

Annex A - PACP Program Status Report - Budget 2021 Programs

Jobs and Growth Fund (JGF)

Report Start Date (Launch Date)(MM-DD-YYYY): 23/06/2021  
 Report End Date (MM-DD-YYYY): 31/03/2023

APPLICABLE OAG/PCAP RECOMMENDATIONS Recommendation 1 - targeted support to under-represented groups (target of \$140M out of \$700M total allocation to 200 businesses/organizations owned/led/majority led by under-represented groups); \$70M in funding nationally to businesses created after January 2020  
 RECOMMENDATION STATUS 461 entities supported with \$557M in contributions; \$59.3M to new businesses

Regional Development Agency (RDA)

Regional Development Agency	G&C Portion of JGF Allocated to RDAs	Number of Entities (Businesses and Organizations) Owned, Led, or Majority Led by Under-represented Groups <sup>1</sup>																		New Businesses Supported	
		<i>The Number of Entities Owned, Led, or Majority Led by Under-represented Groups is not mutually exclusive and is voluntarily self identified by the applicant. Therefore, these indicators will likely not accurately reflect the true inclusiveness representation of the applicants.</i>																		New Businesses Supported	RDA Contribution (\$)
		Women		Indigenous Peoples		Members of Official Language Minority Communities		Youth		Persons with Disabilities		Newcomers to Canada and Immigrants		Black Communities		Racialized Communities		2SLGBTQI+			
Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects	Number of Projects	Value of Projects		
New Brunswick		8	\$1,332,551	1	\$23,250	47	\$20,400,486	1	\$162,140	2	\$496,314	0	\$0	0	\$0	0	\$0	0	\$0	7	\$1,529,331
Newfoundland and Labrador		2	\$357,500	3	\$2,715,448	28	\$20,484,534	0	\$0	1	\$1,327,948	1	\$1,327,948	0	\$0	0	\$0	0	\$0	3	\$1,282,054
Nova Scotia		12	\$3,015,509	3	\$455,709	61	\$20,421,433	1	\$500,000	0	\$0	1	\$500,000	0	\$0	0	\$0	0	\$0	3	\$400,000
Prince Edward Island		3	\$1,448,850	1	\$527,800	10	\$6,599,650	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	5	\$4,615,500
Atlantic Canada Opportunities Agency (ACOA)		25	\$6,154,410	8	\$3,722,207	146	\$67,906,103	2	\$662,140	3	\$1,824,262	2	\$1,827,948	0	\$0	0	\$0	0	\$0	18	\$7,826,885
Canada Economic Development for Quebec Regions (CED)	\$135,800,000	14	\$16,483,801	0	\$0	0	\$0	9	\$3,389,541	0	\$0	3	\$1,927,641	1	\$852,641	3	\$1,292,641	0	\$0	10	\$8,200,871
Yukon		3	\$2,325,525	8	\$4,571,823	2	\$854,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Northwest Territories		1	\$2,000,000	3	\$3,821,567	0	\$0	1	\$2,000,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Nunavut	\$20,233,500	3	\$1,008,021	8	\$4,584,771	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	1	\$405,382	0	\$0	0	\$0
Canadian Northern Economic Development Agency (CanNor)		7	\$5,333,546	19	\$12,978,161	2	\$854,000	1	\$2,000,000	0	\$0	0	\$0	0	\$0	1	\$405,382	0	\$0	0	\$0
Federal Economic Development Agency for Southern Ontario (FedDev)	\$215,040,000	31	\$91,462,701	5	\$7,247,257	7	\$23,509,956	11	\$27,921,408	1	\$4,000,000	15	\$54,827,545	4	\$19,807,545	13	\$44,607,545	8	\$25,095,733	4	\$7,250,259
Federal Economic Development Agency for Northern Ontario (FedNor)	\$26,600,000	16	\$8,514,559	18	\$8,305,716	5	\$3,061,164	4	\$2,444,800	2	\$200,000	2	\$276,048	0	\$0	0	\$0	1	\$100,000	11	\$3,117,141
Pacific Economic Development Canada (PacifiCan)	\$85,411,200	4	\$6,561,396	1	\$252,000	2	\$1,827,500	0	\$0	0	\$0	1	\$2,000,000	1	\$2,500,000	5	\$6,978,150	0	\$0	1	\$4,181,652
Manitoba		4	\$4,034,398	0	\$0	0	\$0	1	\$1,400,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	2	\$4,166,000
Saskatchewan		4	\$2,647,221	1	\$997,221	0	\$0	0	\$0	0	\$0	2	\$742,904	1	\$242,904	3	\$5,742,904	1	\$500,000	2	\$7,800,000
Alberta		14	\$23,981,345	3	\$6,572,333	3	\$3,055,000	2	\$4,212,747	0	\$0	4	\$5,447,608	1	\$2,590,000	11	\$18,810,914	3	\$7,181,080	9	\$16,814,323
Prairies Economic Development Canada (PrairiesCan)		22	\$30,662,964	4	\$7,569,554	3	\$3,055,000	3	\$5,612,747	0	\$0	6	\$6,190,512	2	\$2,832,904	14	\$24,553,818	4	\$7,681,080	13	\$28,780,323
<b>Total</b>	<b>\$673,893,500</b>	<b>119</b>	<b>\$165,173,377</b>	<b>55</b>	<b>\$40,074,895</b>	<b>165</b>	<b>\$100,213,723</b>	<b>30</b>	<b>\$42,030,636</b>	<b>6</b>	<b>\$6,024,262</b>	<b>29</b>	<b>\$67,049,694</b>	<b>8</b>	<b>\$25,993,090</b>	<b>36</b>	<b>\$77,837,536</b>	<b>13</b>	<b>\$32,876,813</b>	<b>57</b>	<b>\$59,357,131</b>

General Notes:  
 1. Number of Entities Owned, Led, or Majority Led by Under-represented Groups is not mutually exclusive and is voluntarily self identified by the applicant.  
 2. Program support targets are presented per RDA for internal purposes, however, these targets are for the program as a whole (not per RDA).  
 1. Le Nombre d'entités appartenant, dirigé, ou dirigé en majorité par un groupe sous-représenté ne s'excluent pas mutuellement et sont auto-identifiés de manière volontaire.  
 2. Les Objectifs de support des programmes sont présentés par ADR à des fins internes, ces objectifs sont en réalité pour le programme en entier (non par-ADR).

# Annex B – Coordination, Fairness and Transparency Examples from Budget 2021 Programs

## A. Example of developed reporting frameworks to collect consistent information for assessment and reporting – Diversity

### FedDev Budget 2021 Programs Application Form Questions

EQUALITY AND DIVERSITY		
	If applicable, please indicate if your organization is led or majority led by one or more of the following under-represented groups:	If applicable, please indicate if your project will influence any of the following federal inclusive growth priorities:
Women	<input type="checkbox"/>	<input type="checkbox"/>
Indigenous Peoples	<input type="checkbox"/>	<input type="checkbox"/>
Members of Official Language Minority Communities	<input type="checkbox"/>	<input type="checkbox"/>
Youth	<input type="checkbox"/>	<input type="checkbox"/>
Persons with Disabilities	<input type="checkbox"/>	<input type="checkbox"/>
Newcomers to Canada and Immigrants	<input type="checkbox"/>	<input type="checkbox"/>
Black Communities	<input type="checkbox"/>	<input type="checkbox"/>
Racialized Communities	<input type="checkbox"/>	<input type="checkbox"/>
LGBTQ2	<input type="checkbox"/>	<input type="checkbox"/>
Other (maximum 200 characters)		
Please explain how your organization will influence the federal inclusive growth priorities identified above. (maximum 500 characters)		

### PrairiesCan Budget 2021 Programs Application Form Questions

Understanding the participation of diverse groups is an integral part of building a strong community and economy. Gender and diversity data collected may be used for research, statistics, program and policy evaluation, risk management, strategy development, reporting, and gender-based analysis (including GBA+). This information can help to monitor progress on inclusive access to federal business support programs and services; to identify and remove barriers; and to make changes to improve inclusive access.

No personal identifying information will be shared. Aggregate and anonymous data may be shared with other federal organizations and/or published for reporting and monitoring purposes.

Unless otherwise directed by the program, the following gender and diversity data will not be used to assess the application. It is being collected for statistical purposes and may feed into future programming.

Is your organization majority (i.e. over 50%) owned or led by individuals who-self identify as:

Question	Answer	Comment
Gender		
Newcomers to Canada and immigrants		
Youth (ages 15-34)		
Indigenous		
Members of a Black community	<b>Prefer not to answer/do not know</b>	
Member of a racialized community		
Member of an official language minority community (OLMC)		
Person with disability		
LGBTQ2+		

Will your project directly support any of the following diverse groups?

Question	Answer	Comment
Women	<b>Yes</b>	

# Annex B – Coordination, Fairness and Transparency Examples from Budget 2021 Programs

## B. Example of public-facing material in a similar format to communicate common funding parameters - CCRF

### ACOA CCRF Program Webpage

#### Canada Community Revitalization Fund

The intake period for the Canada Community Revitalization Fund in Atlantic Canada is now closed. Applications received and acknowledged by ACOA prior to the intake period closing will be evaluated subject to remaining funding. If you have any questions about your application, please contact your program officer.

The Canada Community Revitalization Fund (CCRF) aims to help communities across Canada build and improve community infrastructure projects so they can rebound from the effects of the COVID-19 pandemic.



With a national investment of \$500 million over two years, the fund's purpose is to support not-for-profit organizations, municipalities and other community groups, as well as Indigenous communities:

- build new community infrastructure and revitalize existing assets
- bring people back to public spaces safely as health measures ease
- create jobs and stimulate local economies

The fund is being delivered by Canada's [regional development agencies](#) (RDA). Eligible applicants can submit an application as of June 23, 2021.

#### Indigenous applicants

Indigenous applicants are invited to apply through the process described below for projects of all types and sizes. Under the fund, RDAs can contribute up to 100% funding for projects with Indigenous groups.

#### Eligible applicants

- non-profit organizations or charities

#### Eligible activities

The fund will provide support to:

1. adapt community spaces and assets so that they may be used safely in accordance with local public-health guidelines
2. build or improve community infrastructure to encourage Canadians to re-engage in and explore their communities and regions

Eligible projects will be prioritized in the following order:

- Revitalize Downtown Cores and Main Streets
- Reinvent Outdoor Spaces
- Create Green Infrastructure
- Increase the Accessibility of Community Spaces

Examples may include projects involving:

- Downtown cores and main streets
- Green projects and projects that reduce environmental impacts
- Improvement of accessibility
- Farmers' markets
- Community and cultural centres
- Museums and libraries
- Public outdoor community sports facilities and spaces
- Waterfront and tourism facilities
- Multi-purpose centres
- Other existing community facilities for public benefit that have a local community impact and underpin local economies

Further priority will be given to projects that:

- are shovel ready;
- bring in other partners to leverage project funding;
- are of a smaller scope, where the project will be completed quickly so the program benefits will be shared broadly;

### FedDev CCRF Program Webpage

#### Canada Community Revitalization Fund in southern Ontario



The intake period for the Canada Community Revitalization Fund in southern Ontario is now closed. Applications received and acknowledged by FedDev Ontario prior to the intake period closing will be evaluated subject to remaining funding.

Review our [funding opportunities](#) to learn about other FedDev Ontario supports.

The Canada Community Revitalization Fund (CCRF) aims to help communities across Canada build and improve community infrastructure projects so they can rebound from the effects of the COVID-19 pandemic. With a national investment of \$500 million over 2 years, the fund will support not-for-profit organizations, municipalities and other community groups, as well as Indigenous communities to:

- build new community infrastructure and revitalize existing assets
- bring people back to public spaces safely as health measures ease
- create jobs and stimulate local economies

The fund is being delivered by Canada's [regional development agencies](#) (RDAs). Eligible applicants can submit an application as of June 23, 2021.

#### Indigenous applicants

Indigenous applicants are invited to apply through the process described below for projects of all types and sizes. Under

#### Applicant checklist

[Review the application guide](#)

#### Eligible activities

The fund will provide support to:

1. adapt community spaces and assets so that they may be used safely in accordance with local public-health guidelines
2. build or improve community infrastructure to encourage Canadians to re-engage in and explore their communities and regions.

Eligible projects will be prioritized in the following order:

- revitalize downtown cores and main streets
- reinvent outdoor spaces
- create green infrastructure
- increase the accessibility of community spaces

Examples may include projects involving:

- downtown cores and main streets
- green projects and projects that reduce environmental impacts
- improvement of accessibility
- farmers' markets
- community and cultural centres
- museums and libraries
- public outdoor community sports facilities and spaces
- waterfront and tourism facilities
- multi-purpose centres
- other existing community facilities for public benefit that have a local community impact and underpin local economies

Further priority will be given to projects that:

- are shovel ready
- bring in other partners to leverage project funding
- are of a smaller scope, where the project will be completed quickly so the program benefits will be shared broadly

# Annex B – Coordination, Fairness and Transparency Examples from Budget 2021 Programs

## PrairiesCan CCRF Program Webpage

### Canada Community Revitalization Fund (CCRF) in the Prairie provinces

PrairiesCan received a high number of applications for this program and the demand for funding far exceeds the amount of remaining funding. The intake is now closed. Applications received and acknowledged by PrairiesCan prior to the intake period closing will be evaluated subject to availability of funding.

The Canada Community Revitalization Fund (CCRF) aims to help communities across Canada build and improve community infrastructure projects so they can rebound from the effects of the COVID-19 pandemic. With a national investment of \$500 million over 2 years, the Fund's purpose is to support not-for-profit organizations, municipalities and other community groups, as well as Indigenous communities:

- build new community infrastructure and revitalize existing assets
- bring people back to public spaces safely as health measures ease
- create jobs and stimulate local economies

The Fund is being delivered by Canada's regional development agencies (RDAs).

#### Indigenous applicants

Indigenous applicants were invited to apply through the process described below for projects of all types and sizes. Under the Fund, RDAs can contribute up to 100% funding for projects with Indigenous groups.

#### Eligible applicants

- not-for-profit organizations or charities
- any municipal or regional government, or bodies providing infrastructure services to communities (e.g. municipalities, rural communities, local service districts, public-sector bodies)
- Indigenous-led not-for-profits and organizations

Note: Individuals, businesses and provincial or territorial governments are **not** eligible to apply to the CCRF.

#### Eligible activities

The Fund will provide support to:

1. adapt community spaces and assets so that they may be used safely in accordance with local public-health guidelines
2. build or improve community infrastructure to encourage Canadians to re-engage in and explore their communities and regions

Eligible projects will be prioritized in the following order:

- revitalize downtown cores and main streets
- reinvent outdoor spaces
- create green infrastructure
- increase the accessibility of community spaces

Examples may include projects involving:

- downtown cores and main streets
- green projects and projects that reduce environmental impacts
- improvement of accessibility
- farmers' markets
- community and cultural centres
- museums and libraries
- public outdoor community sports facilities and spaces
- waterfront and tourism facilities
- multi-purpose centres
- other existing community facilities for public benefit that have a local community impact and underpin local economies

Further priority will be given to projects that:

- are shovel ready
- bring in other partners to leverage project funding
- are of a smaller scope, where the project will be completed quickly so the program benefits will be shared broadly

## C. Example of technical briefings delivered to stakeholders and new prospective applicants to communicate eligibility requirements and program timeframes

### PrairiesCan

**RDA PROGRAMS Overview**

- CANADA COMMUNITY REVITALIZATION FUND
- TOURISM RELIEF FUND
- AEROSPACE REGIONAL RECOVERY INITIATIVE
- MAJOR FESTIVALS AND EVENTS SUPPORT INITIATIVE
- JOB AND GROWTH FUND

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**CANADA COMMUNITY REVITALIZATION FUND**

**BUDGET 2021**

- \$500M (2 years)

**TARGETS**

- Downtown cores and main streets
- Green projects and projects that reduce environmental impacts
- Improvement of accessibility
- Farmers' markets
- Community and cultural centres

**OBJECTIVES**

- Build new community infrastructure and revitalize existing assets
- Bring people back to public spaces safely as health measures ease
- Create jobs and stimulate local economies

## **Annex C - Budget 2021 Programs Monthly Reporting**

**June 23, 2021 to March 31, 2023**

- **See separate spreadsheet**



## Annex D: Report 4 - RRRF Reporting on Repayments

### Regional Relief and Recovery Fund: Repayment Status (Cumulative data as of March 31, 2023)

Regional Development Agency	Ineligible Recipients/Expenses <sup>1</sup>			Defaults <sup>2</sup>	
	Number of projects with ineligible expenses	Value of ineligible expenses (Millions)	Ineligible expenses recovered to date (Millions)	Number of projects in default	Value of default (Millions)
Atlantic Canada Opportunities Agency (ACOA) <sup>4</sup>	0	\$0.00	\$0.00	17	\$3.51
Canada Economic Development for Quebec Regions (CEDQ)	0	\$0.00	\$0.00	96	\$12.14
Canadian Northern Economic Development Agency (CANNOR)	0	\$0.00	\$0.00	0	\$0.00
Federal Economic Development Agency for Southern Ontario	16	\$0.42	\$0.02	14	\$7.91
Federal Economic Development Agency for Northern Ontario	2	\$0.05	\$0.03	2	\$0.36
Prairies Economic Development Canada	174	\$6.25	\$2.86	274	\$15.16
Pacific Economic Development Canada	85	\$3.05	\$1.20	102	\$4.75
<b>TOTAL</b>	<b>277</b>	<b>\$9.77</b>	<b>\$4.11</b>	<b>505</b>	<b>\$43.83</b>

#### NOTES

[1] includes but is not limited to ineligible recipients and situations where eligible recipients were deemed ineligible after the fact or where funding may have been used for expenses not allowed under the program, such as those noted by the OAG report. The final number of projects and dollar value of these is still being assessed as part of project monitoring on a risk-based approach.

[2] includes businesses that have closed or are in the process of closing, bankruptcies and receiverships, and those not in compliance with our Contribution Agreements.

[3] projects may appear in more than one section (e.g. client with ineligible expense is in default).