

# AGRICULTURE AND AGRI-FOOD CANADA (AAFC) MANAGEMENT RESPONSE AND ACTION PLAN (MRAP)

In response to the recommendations of Report 12 - Protecting Canada's Food System  
of the Auditor General of Canada to the Parliament of Canada

Report Ref. No.	OAG Recommendation	Departmental Response	Description of Final Expected Outcome/Result	Expected Final Completion Date	Key Interim Milestones (Descriptions/Dates)	Responsible organization/ Point of Contact (Name, Position, Tel#)	Indicator of Achievement  (For committee use only)
12.29	Agriculture and AgriFood Canada should work with its federal, provincial, and territorial partners, as well as its stakeholders, to complete a national emergency preparedness and response plan for a crisis affecting Canada's entire food system, taking into consideration the food security of Canadians.	<p>Agreed. Within the context of Agriculture and Agri-Food Canada's mandate focused on the growth, sustainability, and competitiveness of the food supply chain, the department intends to engage with other relevant federal departments; federal, provincial, and territorial agriculture counterparts; and its stakeholders to develop an action plan to support the supply chain's preparedness and response events in Canada. The intent of the action plan would be to outline a path forward for federal, provincial, and territorial governments and stakeholders. The action plan will consider the importance of food security and will recognize the need to support the effective functioning of the supply chain to provide food for Canadians.</p> <p>This action plan will include a gap analysis and will put forward a feasible federal, provincial, and territorial and stakeholder approach by fall 2022.</p>	Engagement with federal, provincial, and territorial partners, as well as industry stakeholders, to identify and agree on the range of options to improve interconnectivity and effectiveness of national emergency preparedness, management, and response plans for the food supply system.	December 31, 2022	<p>Engagement with Federal Provincial, Territorial and industry stakeholder networks (estimated completion: September 2022):</p> <ul style="list-style-type: none"> <li>• Invite networks to consider the effectiveness of current emergency management and response plans/tools/frameworks that are in place</li> <li>• Elicit advice on approach to improving emergency response</li> <li>• Outline a path forward for federal, provincial, and territorial governments and stakeholders to identify options and agree on implementation approach</li> </ul> <p>Conduct a thorough gap analysis that examines the response to the COVID-19 pandemic, as well as subsequent events that negatively affected Canada's food supply chain (estimated completion: October 2022).</p> <p>Consider food security implications and options to support the effective functioning of the supply chain to provide healthy, safe, and culturally appropriate food for all</p>	Aaron Fowler, Chief Agriculture Negotiator and Director General, Market and Industry Services Branch, AAFC 613-793-3650 Aaron.fowler@agr.gc.ca	

# AGRICULTURE AND AGRI-FOOD CANADA (AAFC) MANAGEMENT RESPONSE AND ACTION PLAN (MRAP)

In response to the recommendations of Report 12 - Protecting Canada's Food System  
of the Auditor General of Canada to the Parliament of Canada

					<p>Canadians (estimated completion: December 2022).</p> <p>Complete a draft implementation plan for discussion with Federal, provincial and Territorial partners and stakeholders (February 2023).</p>		
12.51	<p>Fisheries and Oceans Canada and Agriculture and Agri-Food Canada should ensure that their future food-related initiatives measure and report on their contributions toward sustainable development commitments and to gender and diversity in order to improve assessment and outcomes.</p>	<p>Agreed. Agriculture and Agri-Food Canada will ensure that future food-related initiatives include performance indicators, a gender-based analysis plus data collection plan, and reporting mechanisms to assess whether the initiatives contribute to sustainable development commitments, as well as to gender and diversity outcomes.</p>	<p>Agriculture and Agri-Food Canada has performance indicators and reporting mechanisms in place for future food-related initiatives, specific to gender-based analysis plus and sustainable development.</p>	<p>March 31, 2023</p>	<p>As part of the Treasury Board submission process for all future food-related initiatives, AAFC's Programs Branch will develop a Gender Based Analysis Plus (GBA Plus) Data Collection and Reporting Plan, and will do so in collaboration with Strategic Policy Branch and Corporate Management Branch.</p> <p>To better integrate measurement and reporting, AAFC's Programs Branch will include a column in the Performance Information Profiles of all future food-related initiatives to track which indicators include a GBA Plus lens, and/or contribute to sustainable development commitments.</p> <p>Mechanisms for AAFC to report on its contributions toward sustainable development commitments and to gender and diversity outcomes will be in place by March 2023.</p>	<p>Marco Valicenti, Director General, Programs Branch, AAFC 613-355-2677 marco.valicenti@agr.gc.ca</p>	
12.64	<p>Agriculture and Agri Food Canada should ensure that its future programs are delivered fairly and transparently to all involved,</p>	<p>Agreed. Agriculture and Agri-Food Canada strives to ensure fairness and transparency in all its programs, including during the unprecedented COVID-19 pandemic when providing urgent financial support to help vulnerable Canadians living with food</p>	<p>Future emergency programming will be delivered with greater consistency, fairness and</p>	<p>September 30, 2022</p>	<p>Lessons learned and areas for improvement for more consistent and transparent delivery of emergency programming will be clearly articulated and documented. (September 2022)</p>	<p>Marco Valicenti, Director General, Programs Branch, AAFC 613-355-2677 marco.valicenti@agr.gc.ca</p>	

# AGRICULTURE AND AGRI-FOOD CANADA (AAFC) MANAGEMENT RESPONSE AND ACTION PLAN (MRAP)

In response to the recommendations of Report 12 - Protecting Canada's Food System  
of the Auditor General of Canada to the Parliament of Canada

	including applicants and recipients.	insecurity and to help Canadian food producers to maintain production.  Agriculture and Agri-Food Canada will strive to deliver future emergency programming with greater consistency, fairness, and transparency for all potential applicants and recipients.	transparency for all potential applicants and recipients.		In anticipation of future emergency programming, AAFC will develop generic tools to promote consistent and transparent delivery by third parties with greater consistency, fairness and transparency to recipients. (September 2022)		
12.80	Agriculture and Agri Food Canada should ensure that its future initiatives have performance measurements that allow it to obtain sufficient, consistent, and relevant data to assess the achievement of outcomes.	Agreed. Agriculture and Agri-Food Canada had in place performance measures to assess the results of the initiatives covered in this report. The results measurement weaknesses indicated by the Office of the Auditor General of Canada will be reviewed so that the department can learn from these initiatives and develop improved performance measurement strategies for future departmental initiatives to better enable effective measurement of and reporting on the achievement of program outcomes.	Future departmental initiatives will include improved performance measurement strategies to better enable effective measurement of and reporting on the achievement of program outcomes.	September 30, 2022	Lessons learned and areas for improvement for performance measurement of emergency programming will be clearly articulated and documented. (September 2022)  In anticipation of future emergency programming, AAFC will develop generic performance measurement tools that will be used to guide the development of Performance Information Profiles, with input from the Treasury Board Secretariat, to better enable effective measurement and reporting. (September 2022)	Marco Valicenti, Director General, Programs Branch, AAFC 613-355-2677 marco.valicenti@agr.gc.ca	