

TREASURY BOARD OF CANADA SECRETARIAT DETAILED ACTION PLAN
to the recommendations of the Report 1—Managing the Risk of Fraud of the Spring 2017 Reports of the Auditor General of Canada

Report Ref. No.	OAG Recommendation	Departmental Response	Description of Final Expected Outcome/Result	Expected Final Completion Date	Key Interim Milestones (Description/Dates)	Responsible Organization/ Point of Contact (Name, Position, Tel #)	<i>Indicator of Achievement</i> (For Committee Use Only)
1.91	<p>To help improve fraud risk management at federal organizations, the Treasury Board of Canada Secretariat should</p> <ul style="list-style-type: none"> • increase awareness of the importance of managing fraud risks, by supporting senior management in implementing fraud risk management; and • consider issuing specific guidance on managing fraud risks and how its implementation could be monitored. 	<p>Agreed. The Treasury Board of Canada Secretariat will continue to work with departments and agencies to ensure that they have a clear understanding of the importance of managing and monitoring fraud risks. The Treasury Board <i>Policy on Internal Control*</i> requires compliance with internal control over financial reporting, including specific requirements for safeguarding financial resources against fraud. The Treasury Board also directs departments to comply with the Institute of Internal Auditors' standards, including specific standards on assessing fraud management. The Secretariat will issue updates to its guidance on the management of fraud risks, as needed, and will continue to support senior management in increasing awareness, identification, and mitigation of fraud risks.</p> <p><i>*Note: The Treasury Board Policy on Internal Control was rescinded and replaced by the Policy on Financial Management, which took effect on April 1, 2017.</i></p>	<p>The Secretariat will work with departments and agencies to ensure they have a good understanding of their roles and responsibilities in managing fraud risks and update existing guidance as needed.</p>	<p>March 2018</p> <p>Ongoing</p>	<p>In consultation with departments and agencies, the Secretariat will examine the need to update its guidance on the management of fraud risks by December 2017 and will communicate any consequent changes to departments and agencies by March 2018.</p> <p>On a periodic basis, the Secretariat will increase awareness, within the financial management and internal audit communities, of the importance of managing fraud risks, through its regular engagement events and communication vehicles.</p> <ul style="list-style-type: none"> • In May 2017, departments and agencies were contacted to remind them of Deputy Ministers' responsibilities under the new <i>Policy on Financial Management</i> to: <ul style="list-style-type: none"> • establish, monitor and maintain a risk-based system of internal control over financial management; • provide reasonable assurance that financial resources are safeguarded against material loss; and • take prompt corrective action when control weaknesses and material unmitigated risks are identified, including the risk of fraud. • In May 2017, departments and agencies were also directed to comply with the specific standards issued by the Institute of Internal Auditors on the management of fraud risks in accordance with the new <i>Policy on Internal Audit</i>. • In June 2017, a presentation was made to the Heads of Professional Practices Units on the role of internal audit regarding fraud. 	<p>Assistant Comptroller General, Internal Audit 613-369-3093</p> <p>Assistant Comptroller General, Financial Management 613-369-3119</p> <p>Assistant Comptroller General, Internal Audit 613-369-3093</p>	