Report of the Auditor General of Canada Fall 2016 (November 29, 2016) Chapter 1: Beyond the Border Action Plan

## <u>PUBLIC SAFETY CANADA DETAILED ACTION PLAN FOR OAG REPORT RECOMMENDATIONS – CHAPTER 1: THE BEYOND THE BORDER ACTION PLAN</u>

Report Reference	OAG Recommendation	Departmental Response	Description of Final Expected Outcome/Result	Expected Final Completion Date	Key Interim Milestones (Description/Dates)	Responsible Organization/ Point of Contact (Name, Position, Tel #)
Para. 1.40	For completed and ongoing initiatives that have not yet developed performance indicators to measure benefits, Public Safety Canada, Canada Border Services Agency, the RCMP and Transport Canada should:  - Develop performance indicators that clearly measure the security benefits for the initiatives that they are responsible for; and  - Measure and report accurate and reliable results against baselines and targets to be able to assess the security benefits achieved.	Agreed  Better measurement of Beyond the Border outcomes and a clearer reporting of the contribution of Beyond the Border initiatives will support transparency and help inform Canadians on the benefits achieved under the Beyond the Border Action Plan. Public Safety Canada will, where appropriate, develop performance indicators and improved narrative reporting on progress towards the achievement of outcomes related to border security. Public Safety Canada will, where possible, include those improvements in the 2015-16 Horizontal Report. Actions on this recommendation will be	Public Safety Canada initiative leads will review and, where appropriate, revise indicators, for ongoing initiatives. This will be demonstrated through the performance reporting process for the 2016-17 Horizontal Report.  Where new performance indicators would not be effective, initiative leads will review their approach to narrative reporting to ensure that the progress made and contribution to the outcomes of the BTB Action Plan are clear for each initiatives. This will be demonstrated through the narrative reporting process for the 2015-16 and 2016-17 Horizontal Reports.	December 2017	Review of initiatives and revision of performance indicator (February 2017)  Completed input to performance reporting process for 2016-17 Horizontal Report (December 2017)  Draft 2015-16 Horizontal Report (February 2017)  Completed input to narrative reporting process for 2016-17 Horizontal Report (December 2017)	Assistant Deputy Minister Portfolio Affairs and Communications Branch (613-949-6435)

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		completed by December 2017.				
Para. 1.95	Public Safety Canada, which is the lead department responsible for reporting on the Beyond the Border Action Plan, should:  - include cumulative costing and baselines and targets for indicators as appropriate for BTB initiatives in the remaining Horizontal Reports to ensure that the results, costs, and progress made on initiatives are measurable, clear, and consolidated;	completed by December 2017.  Agreed  Public Safety Canada will work collaboratively with initiative leads to update performance measurement. We will also seek to reinforce the common costing framework in consultation with central agencies and in collaboration with participating departments and agencies. Once completed, Public Safety Canada will provide updated instructions for horizontal reporting to participating departments and agencies for the 2016-17 Horizontal Report. These actions will be completed by December 2017.	Public Safety will ensure that the remaining Horizontal Reports provide a more complete picture for each initiative based on the information provided by initiative leads from all BTB organisations.  Public Safety will ensure that cumulative financial data by initiative is included in subsequent Horizontal Reports.	December 2017	Cumulative financial data included in 2015-16 and 2016-17 and Horizontal Report (December 2017)	Assistant Deputy Minister Portfolio Affairs and Communications Branch (613-949-6435)  Chief Financial Officer and Assistant Deputy Minister Corporate Management Branch (613-990-2615)
	- update the Performance Measurement Framework to refine the performance indicators used to support the intended outcomes of the BTB Action Plan in future		Public Safety in collaboration with the other BTB organisations will review and update the performance measurement framework document for intermediate and ultimate outcomes of the BTB Action Plan		Review and update of the performance measurement framework document (March 2017)	

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	reporting cycles; and - set up a common costing framework so that all departments consistently report accurate and complete financial information.		PS CFO will work with BTB financial community to agree upon the way forward to support horizontal financial reporting for BTB, including a costing framework for the remaining reporting cycle.		Outreach and approach will be completed in time to inform reporting process for 2016-17 Horizontal Report (March 2017)	